

Town of Amherstburg
 Summary of Expenses
 2021 Budget
 Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2021 Budget
Department:				
Budget Centre:				
Office of the Chief Administrative Officer				
CAO's Office	515,791	503,208	534,180	840,517
Clerk's Office	1,315,536	1,292,702	1,238,236	1,289,134
Council & Committees	320,154	287,130	329,812	326,184
Corporate Services				
Financial Services	1,394,798	1,267,456	1,374,513	1,530,387
Human Resources	889,130	769,650	735,017	772,193
Information Technology	1,002,288	880,563	1,064,918	1,174,162
Non-departmental	6,655,500	7,134,302	6,808,904	5,433,147
Engineering & Public Works				
Drainage	1,352,115	1,197,572	1,365,214	1,557,804
Public Works	5,607,452	6,803,076	5,446,893	5,851,479
Fire				
	2,082,416	2,171,008	2,117,867	2,336,059
Parks, Facilities, Recreation and Culture				
Facilities	598,166	645,894	824,382	871,672
Libro Centre	2,569,669	2,405,621	2,582,885	2,738,419
Parks	1,207,261	1,134,118	1,156,108	1,327,060
Recreation	755,820	736,920	783,968	568,007
Tourism and Culture	567,984	544,200	577,680	516,871
Planning, Development & Legislative Services				
Licensing and Enforcement	400,058	374,771	450,163	461,413
Planning and Legislative Services	929,371	843,912	818,978	565,875
Building	423,000	398,155	520,090	538,360
Police Services	5,582,568	6,223,569	5,365,253	5,411,932
Subtotals	34,169,077	35,613,827	34,095,062	34,110,674
TOTAL OPERATING EXPENSES	34,169,077	35,613,827	34,095,062	34,110,674
TAXATION FUNDED CAPITAL EXPENDITURES	-	-	788,458	496,958
	-	-	788,458	496,958
TOTAL TAX EXPENSES	34,169,077	35,613,827	34,883,520	34,607,632
TOTAL WATER EXPENSES	4,833,033	4,993,599	4,951,293	5,236,633
TOTAL WASTEWATER EXPENSES	6,337,514	6,336,070	6,485,959	6,682,347
TOTAL EXPENSES	45,339,623	46,943,496	46,320,771	46,526,611

Town of Amherstburg
Summary of Revenues
2021 Budget
Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2021 Budget
Department				
Budget Centre				
Office of the Chief Administrative Officer (CAO)				
Clerk's Office	9,000	13,242	14,000	17,000
Corporate Services				
Financial Services	43,000	43,519	47,000	41,000
Non-Departmental	6,251,200	7,990,855	6,159,100	5,177,887
Engineering and Public Works				
Drainage	1,240,016	1,114,420	1,268,240	1,468,720
Public Works	691,700	711,900	703,900	672,200
Fire	46,000	124,004	46,000	46,000
Parks, Facilities, Recreation and Culture				
Facilities	290,780	293,383	384,763	359,763
Libro Centre	752,400	701,975	757,950	501,021
Parks	10,400	4,118	6,500	-
Recreation Services	357,500	335,941	372,000	200,700
Tourism and Culture	90,000	117,722	90,000	75,000
Planning, Development and Legislative Services				
Building	423,000	478,205	520,090	538,360
Licensing and Enforcement	91,533	122,497	76,100	68,100
Planning & Legislative Services	114,725	81,382	79,725	79,725
Police	100,000	702,436	70,000	-
Total Non-Taxation Revenues	10,511,253	12,835,599	10,595,368	9,245,476
Capital Special Levy	1,243,000	1,248,185	1,302,664	1,302,664
TAXES LEVIED	22,414,823	22,405,412	22,985,489	24,059,492
TOTAL TAX LEVY	<u>23,657,823</u>	<u>23,653,597</u>	<u>24,288,153</u>	<u>25,362,156</u>
TOTAL TAX REVENUE	<u>34,169,076</u>	<u>36,489,196</u>	<u>34,883,520</u>	<u>34,607,632</u>
TOTAL WATER REVENUE	4,833,033	5,119,196	4,951,293	\$ 5,236,633
TOTAL WASTEWATER REVENUE	6,337,513	6,375,249	6,485,959	\$ 6,682,347
TOTAL TOWN REVENUE	<u><u>45,339,623</u></u>	<u><u>47,983,641</u></u>	<u><u>46,320,772</u></u>	<u><u>\$ 46,526,612</u></u>

Town of Amherstburg
Summary of Expenses By Type
2021 Budget
Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Budget	Base Budget Adjustments	Request - Base Budget	Request - One Time	Change By Type
Department:										
Budget Centre:										
Salaries	8,339,679	8,031,367	8,558,210	5,606,364	8,000,117	8,981,101	(15,000)	642,668	(204,778)	422,891
Benefits	2,316,652	2,246,420	2,394,387	1,657,587	2,276,314	2,631,054		288,231	(51,562)	236,667
	<u>10,656,331</u>	<u>10,277,788</u>	<u>10,952,597</u>	<u>7,263,952</u>	<u>10,276,431</u>	<u>11,612,156</u>	<u>(15,000)</u>	<u>930,899</u>	<u>(256,340)</u>	<u>659,558</u>
General Expenses	4,745,403	4,006,486	3,612,670	2,357,847	3,208,763	3,833,549	(418,550)	82,454	556,975	220,879
Contracted Services	4,872,827	4,761,708	5,013,902	3,760,425	5,013,902	5,118,581		104,679	-	104,679
Equipment and Vehicles	561,550	756,473	572,550	465,130	696,550	624,550		52,000	-	52,000
Maintenance	886,850	956,621	872,300	616,245	1,031,687	928,800	(23,500)	56,000	24,000	56,500
Utilities	978,500	1,111,886	1,019,800	541,219	959,500	1,071,600		51,800	-	51,800
Road Maintenance	934,700	803,044	1,018,750	943,774	1,060,750	1,431,750		93,000	320,000	413,000
Solid Waste	1,335,300	1,403,148	1,363,900	1,114,372	1,486,000	1,466,700		102,800	-	102,800
Other Expenses	1,448,650	1,251,558	1,462,250	470,026	974,506	1,748,250		216,000	70,000	286,000
Debt Payments	1,379,675	1,379,672	989,847	735,653	980,972	979,719		(10,128)	-	(10,128)
Committees	33,675	21,411	35,575	1,895	14,400	29,800	(2,175)	(600)	(3,000)	(5,775)
Crossing Guards	71,088	80,494	81,873	21,241	32,381	23,832		(58,041)	-	(58,041)
Grants and Waivers	250,400	256,030	176,779	160,671	160,671	161,967		(10,600)	(4,212)	(14,812)
Retiree Benefits	400,600	344,750	371,570	263,780	352,000	349,570		(22,000)	-	(22,000)
Transfers to Reserves	5,613,528	8,202,758	6,550,698	5,956,476	7,396,159	4,729,849	229,571	(1,218,020)	(832,400)	(1,820,849)
Subtotals	<u>34,169,077</u>	<u>35,613,827</u>	<u>34,095,062</u>	<u>24,672,706</u>	<u>33,644,672</u>	<u>34,110,673</u>	<u>(229,654)</u>	<u>370,243</u>	<u>- 124,977</u>	<u>15,611</u>
TOTAL OPERATING EXPENSES	<u>34,169,077</u>	<u>35,613,827</u>	<u>34,095,062</u>	<u>24,672,706</u>	<u>33,644,672</u>	<u>34,110,673</u>	<u>(229,654)</u>	<u>370,243</u>	<u>- 124,977</u>	<u>15,611</u>
TAXATION FUNDED CAPITAL EXPENDITURES	-	-	788,458	500,408	765,683	496,958		-	(291,500)	(291,500)
	-	-	788,458	500,408	765,683	496,958		-	(291,500)	(291,500)
TOTAL TAX EXPENSES	<u>34,169,077</u>	<u>35,613,827</u>	<u>34,883,520</u>	<u>25,173,114</u>	<u>34,410,355</u>	<u>34,607,631</u>	<u>(229,654)</u>	<u>370,243</u>	<u>(416,477)</u>	<u>(275,889)</u>

Town of Amherstburg
Summary of Expenses By Type
2021 Budget
Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Budget	Base Budget Adjustments	Request - Base Budget	Request - One Time	Change By Type
TOTAL WATER EXPENSES										
Salaries	720,834	733,681	820,338	495,826	704,789	865,586		45,248	-	45,248
Benefits	267,571	247,437	301,549	201,804	273,143	325,163		23,614	-	23,614
	988,405	981,118	1,121,887	697,630	977,932	1,190,749	-	68,862	-	68,862
										-
General Expenses	846,550	788,969	788,050	608,589	818,572	811,250	(600)	23,800	-	23,200
Equipment and Vehicles	226,400	198,333	226,400	155,869	226,400	232,000		-	5,600	5,600
Contracted Services	680,000	758,295	680,000	497,500	720,000	692,600		12,600	-	12,600
Maintenance	583,000	387,163	606,000	438,818	538,139	536,500	(150,000)	40,500	40,000	(69,500)
Utilities	210,000	198,455	210,000	143,314	210,000	210,000		-	-	-
Other Expenses	6,500	4,463	6,500	3,428	3,428	6,500		-	-	-
Debt Payment	354,378	354,379	354,377	265,784	354,378	354,379		2	-	2
Transfer to Reserves & Capital	937,800	1,322,424	958,079	558,501	1,108,079	1,202,656	150,600	(1,346,183)	1,440,160	244,577
	4,833,033	4,993,599	4,951,293	3,369,433	4,956,928	5,236,633	-	(1,200,420)	1,485,760	285,341
TOTAL WASTEWATER EXPENSES										
General Expenses	775,600	745,127	789,200	575,606	829,200	800,000		(19,200)	30,000	10,800
Environmental Services	1,972,700	2,166,767	1,922,700	1,213,822	1,715,000	1,944,280		21,580	-	21,580
Building and Utilities	638,500	593,860	753,500	653,579	800,750	834,800		81,300	-	81,300
Debt Payment	2,266,368	2,266,368	2,344,133	1,856,696	2,344,133	2,312,896		(31,237)	-	(31,237)
Transfer to Reserves & Capital	684,346	563,948	676,426	560,460	656,203	790,371		(146,895)	260,840	113,945
	6,337,514	6,336,070	6,485,959	4,860,163	6,345,286	6,682,347	-	(94,452)	290,840	196,388
										-
										-
										-
TOTAL EXPENSES	45,339,623	46,943,496	46,320,772	33,402,711	45,712,569	46,526,611	(229,654)	(924,629)	1,360,123	205,840

TOWN OF AMHERSTBURG
TAX LEVY CALCULATION
2021 Budget

	Final 2020 Budget		2021 Budget		Increase & Percentage Change	
Total Collectable Tax Levy General	\$	22,985,487	\$	24,059,492		
Total Collectable Tax Levies Special Purpose						
Funds Raised By Capital Replacement Levy	\$	651,332	\$	651,332		
Funds Raised By Capital Reserve Levy	\$	651,332	\$	651,332		
	\$	1,302,664	\$	1,302,664		
Total Collectable Tax Levies	\$	24,288,151	\$	25,362,156		
Tax Rate Calculation Data:						
Taxable Assessment as provided by MPAC		2,540,031,750		2,600,000,250		
Weighted Assessment (calculated using tax ratios provided by the County of Essex)		2,474,694,404		2,535,977,447	2.48% Growth	
Average Tax Rate Calculation		0.0092882		0.0094873		
Total Collectable (through tax rates)/ Weighted Assessment						
Total General Levy Taxes on a Single Family Residential Unit with an assessed value of: \$250,000	\$	2,322	\$	2,372	\$	50 2.14%
Capital Replacement Levy		0.0002632 2.83% \$ 66		0.0002632 2.77% \$ 66		
Capital Reserve Levy		0.0002632 2.83% \$ 66		0.0002632 2.77% \$ 66		
Total Municipal Levies on a Single Family Residential Unit with an assessed value of \$ 250,000		\$ 132		\$ 132	\$	- 0.00%
Municipal Tax Bill with Levies	\$	2,454	\$	2,503	\$	50 2.03%
Amount Per \$100,000 in Assessment						
Total General Levy Taxes on \$100,000 in assessed value	\$	929	\$	949	\$	20 2.14%
Total Capital Replacement Levy on \$100,000 in assessed value		26		26		- 0.00%
Total Capital Reserve Levy on \$100,000 in assessed value		26		26		- 0.00%
Total Municipal Tax Bill on \$100,000 in assessed value	<u>\$</u>	<u>981</u>	<u>\$</u>	<u>1,001</u>	<u>\$</u>	<u>20 2.03%</u>

TOWN OF AMHERSTBURG
Consolidated Schedule of Reserve and Reserve Funds
2021 Budget - Forecast

	2020 Opening	Interest Earned (Estimate based on 1.75%)	2020 Adjustments (2019 Year End Adj approved by Council)	2020 Transfers In	2020 Transfers Out	Forecasted Opening 2021	2021 Transfers In	2021 Transfers Out	Forecasted Ending 2021
GENERAL RATED RESERVES									
AODA Compliance Reserve	98,706	1,727		50,000	(57,000)	93,433	50,000		143,433
Community Improvement Plan (CIP) Reserve	180,623	3,161		100,000	-	283,784	-	(100,000)	183,784
Contingency	122,300	2,140		118,600	-	243,040	118,600	(50,000)	311,640
Economic Development Reserve	-	-			-	-			-
Election Reserve	61,105	1,069		33,600		95,774	33,600		129,374
Fire Reserve	145,420	2,545		78,000	(50,000)	175,965	53,000	(50,000)	178,965
Fleet and Equipment Reserve	160,993	2,817		202,475	(218,444)	147,842	300,000	(210,000)	237,842
Information Technology Reserve	324,190	5,673		123,000	(49,200)	403,663	123,000	(55,800)	470,863
Insurance Reserve	381,264	6,672		-	-	387,936	5,000	(10,000)	382,936
Libro Centre Reserve	(4,309)	(75)		14,417		10,033	31,000		41,033
Legal Reserve	75,000	1,313		25,000		101,313	-		101,313
Municipal Drain Reserve	231,383	4,049				235,432		(235,000)	432
Parkland Reserve	1,268,905	22,206		160,000.00	(1,038,000)	413,111	180,000	(20,000)	573,111
Plans and Studies Reserve	344,111	6,022		45,000	(25,000)	370,133	(36,000)	(145,000)	189,133
Police Reserve	344,776	6,034		100,000		450,810	100,000		550,810
Risk Management Reserve	50,000	875		-		50,875			50,875
Streetlights (New) Reserve	12,000	210		12,000	(3,031)	21,179	12,000		33,179
Tax Stabilization	209,768	3,671	100,000			313,439	160,000		473,439
Staff Related		-	100,000			100,000	25,000		125,000
Winter Control		-	80,000			80,000			80,000
Transit						-	50,000	(50,000)	-
Co-Ann Park						-	(5,000)	(15,000)	(20,000)
Working Capital - General	889,806	15,572	-	72,100	(131,143)	846,334		(150,000)	696,334
	4,896,041	85,681	280,000	1,134,192	(1,571,818)	4,824,096	1,200,200	(1,090,800)	4,933,496
WATER & WASTEWATER RESERVES									
Working Capital - Wastewater Funded	3,094,902	54,161		299,752	(331,450)	3,117,365	279,531	(900,000)	2,496,896
Working Capital - Water Funded	2,774,751	48,558	-	178,079	(290,000)	2,711,388	(437,504)	-	2,273,884
	5,869,653	102,719	-	477,831	(621,450)	5,828,753	(157,973)	(900,000)	4,770,780
	10,765,694	188,400	280,000	1,612,023	(2,193,268)	10,652,849	1,042,227	(1,990,800)	9,704,276
RESERVE FUNDS									
General Reserve Fund	2,466,764	43,168	544,638	2,486,200	(2,467,527)	3,073,243	4,027,244	(3,975,061)	3,125,426
Capital New		-		500,000		500,000	500,000	(450,000)	550,000
Watermain Reserve Fund	454,836	7,960		-		462,796	-	-	462,796
Gas Tax Reserve Fund	1,346,599	23,565		1,064,000	(1,164,000)	1,270,164	1,110,000	(1,100,000)	1,280,164
Grants Reserve Fund	1,311,800	22,957		1,719,800	(2,195,600)	858,957		(375,000)	483,957
Building Services (OBCA) Capital Reserve Fund	100,000	1,750			(9,815)	91,935		(35,000)	56,935
Building Services (OBCA) Operating Reserve Fund	(789,011)	(13,808)		35,000	-	(767,819)	15,069		(752,750)
Events	32,345	566		-		32,911			32,911
Donations	22,906	401		26,750	(18,000)	32,057			32,057
Tree Planting	2,500	44				2,544			2,544
Parkland Dedication Reserve Fund	287,415	5,030		-	10,000	302,445			302,445
	5,236,154	91,633	544,638	5,831,750	(5,844,942)	5,859,232	5,652,313	(5,935,061)	5,576,484
TOTAL	16,001,848	280,032	824,638	7,443,773	(8,038,210)	16,512,082	6,694,540	(7,925,861)	15,280,761

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

Office of the Chief Administrative Officer
 CAO's Office

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	283,530	292,298	215,254	292,298	292,298	136,105	(65,130)	363,273	70,976
Salaries - Part Time/Temporary	24,050	37,659	22,301	37,659	37,659	4,517	-	42,176	4,517
Total Salaries and Wages	307,580	329,957	237,554	329,957	329,957	140,622	(65,130)	405,449	75,492
Benefits:									
Total Benefits	92,761	95,273	75,285	95,273	95,273	54,836	(19,941)	130,168	34,895
General Expenses:									
Subscriptions and Publications	624	750	453	600	750	-	-	750	-
Office Supplies	1,576	2,000	915	1,500	2,000	(150)	-	1,850	(150)
Professional Fees	45,711	80,000	150,336	172,300	80,000	(15,000)	125,000	190,000	110,000
Legal Fees	-	-	-	-	-	130,000	-	130,000	130,000
Meeting Expenses	2,484	3,000	457	2,000	3,000	-	-	3,000	-
Mobile Devices	1,762	3,700	2,269	3,700	3,050	200	550	3,800	750
Memberships	7,434	8,000	7,456	7,500	8,000	2,500	-	10,500	2,500
Training and Prof. Developmt	7,878	11,000	998	5,000	11,000	3,000	-	14,000	3,000
Travel and Mileage	1,108	500	-	300	500	500	-	1,000	500
Total General Expenses	68,577	108,950	162,885	192,900	108,300	121,050	125,550	354,900	246,600
Total Expenses	468,919	534,180	475,724	618,130	533,530	316,508	40,479	890,517	356,987
Transfer to (from) Reserves									
Total Reserve Transfers	34,289	-	-	-	-	-	(50,000)	(50,000)	(50,000)
Net Operating Budget	503,208	534,180	475,724	618,130	533,530	316,508	(9,521)	840,517	306,987
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Computer Equipment - New Staff						4,865	4,865		
Furniture/Fixtures - New Staff						3,650	3,650		
Total Capital Request		62,258	-	-		8,515	8,515		
Total Requirement for Taxes for 2021		596,438	475,724	618,130				849,032	

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

Office of the Chief Administrative Officer
 Council & Committees

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Expenses:									
Salaries and Wages:									
Total Salaries and Wages	198,911	215,197	148,273	204,697	215,196	(10,500)	-	204,697	(10,500)
Benefits:									
Total Benefits	29,226	30,741	20,573	30,741	30,741	346	-	31,087	346
General Expenses:									
Public Receptions	8,252	6,000	4,512	6,000	6,000	-	-	6,000	-
Office Supplies	600	500	765	1,000	500	-	-	500	-
Mobile Devices	878	800	213	800	800	-	800	1,600	800
Training	885	5,000	-	1,500	5,000	-	-	5,000	-
Conventions and Seminars	5,887	14,000	2,425	3,426	14,000	-	-	14,000	-
Travel and Mileage	241	4,000	-	-	4,000	-	-	4,000	-
Communications	2,451	10,500	229	10,500	10,500	-	-	10,500	-
Total General Expenses	19,194	40,800	8,144	23,226	40,800	-	800	41,600	800
Other Expenses:									
Legal Fees - Council	12,535	3,500	17,860	20,000	3,500	11,500	-	15,000	11,500
Meeting Expenses	4,541	2,000	3,256	3,256	2,000	-	-	2,000	-
Donations	1,312	2,000	830	2,000	2,000	-	-	2,000	-
Total Other Expenses	18,388	7,500	21,945	25,256	7,500	11,500	-	19,000	11,500
Committees:									
Per Diems - Drainage	4,548	4,500	-	3,500	4,500	-	-	4,500	-
Per Diems - Committee of Adjustment	4,097	4,500	-	3,500	4,500	-	-	4,500	-
Per Diems - Accessibility Advisory	1,471	4,800	-	2,400	4,800	(600)	(500)	3,700	(1,100)
Accessibility Committee - Expenses	-	500	79	500	500	1,000	-	1,500	1,000
Committee Meetings - Sundries	947	1,500	259	1,000	1,500	-	-	1,500	-
Drainage Committee Expenses	61	4,275	814	1,500	2,100	-	-	2,100	-
Heritage Committee - Expenses	9,756	4,000	300	1,000	4,000	(1,000)	-	3,000	(1,000)
Parks & Rec Advisory Committee- Exp	531	4,500	-	-	4,500	(2,000)	-	2,500	(2,000)
Economic Dev Advisory Comm Expenses	-	1,500	-	-	1,500	-	(500)	1,000	(500)
Audit-Finance Advisory Committee - Expense	-	1,500	-	-	1,500	-	(500)	1,000	(500)
Seniors Advisory Committee Expenses	-	1,500	-	-	1,500	-	(500)	1,000	(500)
Mayor's Youth Advisory - Expenses	-	1,000	-	-	1,000	500	(500)	1,000	-
Environmental Advisory Committee	-	-	-	-	-	1,500	(500)	1,000	1,000
Committee Office Supplies	-	1,500	443	1,000	1,500	-	-	1,500	-
Total Expenses - Committees	21,411	35,575	1,895	14,400	33,400	(600)	(3,000)	29,800	(3,600)
Total Expenses	287,130	329,812	200,830	298,320	327,637	746	(2,200)	326,184	(1,454)
Transfer to (from) Reserves									
Total Reserve Transfers	-	-	-	-	-	-	-	-	-
Total Operating Expenses and Transfers	287,130	329,812	200,830	298,320	327,637	746	(2,200)	326,184	(1,454)
Net Operating Budget	287,130	329,812	200,830	298,320	327,637	746	(2,200)	326,184	(1,454)
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Total Capital Request		-	-	-		-	-		
Total Requirement for Taxes for 2021		329,812	200,830	298,320				326,184	

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**Corporate Services
 Financial Services**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
10-4-1001021-1010 Fees - Tax Certificates	27,525	33,000	17,100	22,000	33,000	(6,000)	-	27,000	(6,000)
10-4-1001021-1015 Fees - Administrative Charges	15,994	14,000	12,750	18,000	14,000	-	-	14,000	-
Total Revenue	43,519	47,000	29,850	40,000	47,000	(6,000)	-	41,000	(6,000)
Expenses:									
Salaries and Wages:									
10-5-1001021-0101 Salaries - Full Time	845,415	962,698	616,637	836,699	962,698	102,252	(27,108)	1,037,842	75,144
10-5-1001021-0102 Salaries - Overtime	10,391	7,000	4,291	7,001	7,000	-	-	7,000	-
Total Salaries and Wages	855,806	969,698	620,928	843,700	969,698	102,252	(27,108)	1,044,842	75,144
Benefits:									
Total Benefits	264,741	308,014	206,301	270,017	308,015	47,530	(8,699)	346,845	38,830
General Expenses:									
10-5-1001021-0301 Office Supplies	6,147	9,500	4,201	7,500	9,500	(2,000)	-	7,500	(2,000)
10-5-1001021-0326 Audit Fees	35,845	32,000	36,278	36,278	32,000	-	6,000	38,000	6,000
10-5-1001021-0327 Professional Fees	774	85,000	2,043	35,000	10,000	-	80,000	90,000	80,000
10-5-1001021-0336 Contracted Services - Brinks	17,878	19,000	8,422	13,000	19,000	-	-	19,000	-
10-5-1001021-0342 Meeting Expenses	274	750	-	250	750	-	-	750	-
10-5-1001021-0345 Mobile Devices	902	1,400	450	800	1,400	400	1,100	2,900	1,500
10-5-1001021-0350 Memberships	2,423	6,400	3,459	4,500	6,400	1,400	-	7,800	1,400
10-5-1001021-0351 Training and Prof. Developmt	7,478	17,000	2,351	3,000	17,000	-	-	17,000	-
10-5-1001021-0352 Travel and Mileage	188	750	56	100	750	-	-	750	-
Total General Expenses	71,909	171,800	57,262	100,428	96,800	(200)	87,100	183,700	86,900
Total Expenses	1,192,456	1,449,513	884,490	1,214,145	1,374,513	149,582	51,293	1,575,387	200,874
Transfer to (from) Reserves									
Total Reserve Transfers	75,000	(75,000)	-	(35,000)	-	-	(45,000)	(45,000)	(45,000)
Total Operating Expenses and Transfers	1,267,456	1,374,513	884,490	1,179,145	1,374,513	149,582	6,293	1,530,387	155,874
Net Operating Budget	1,223,937	1,327,513	854,640	1,139,145	1,327,513	155,582	6,293	1,489,387	161,874
Capital Budget									
Description		Tax	Tax	Tax	Tax		Cost	Tax	
Computer Equipment - New Staff							4,865	4,865	
Furniture/Fixtures - New Staff							3,650	3,650	
Total Capital Request		-	-	-	-		8,515	8,515	
Total Requirement for Taxes for 2021		1,327,513	854,640	1,139,145	1,327,513			1,497,902	

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**Corporate Services
 Non-Departmental**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Administrative Income									
10-4-1001020-1016 Recoveries - Water Overhead	574,200	582,700	437,025	582,700	582,700	31,100	-	613,800	31,100
10-4-1001020-1017 Recoveries - Building					-	81,887	-	81,887	81,887
10-4-1001020-1017 Recoveries - Wastewater Overhead	203,900	206,900	155,175	206,900	206,900	3,700	-	210,600	3,700
Total Administrative Income - Non Departmental	778,100	789,600	592,200	789,600	789,600	116,687	-	906,287	116,687
Taxation Revenue									
Supplementary Taxes	508,807	370,000	232,262	520,000	370,000	140,000	-	510,000	140,000
Payment in Lieu of Taxes	220,861	220,000	218,183	218,243	220,000	58,500	-	278,500	58,500
Total Taxation Revenue	729,668	590,000	450,445	738,243	590,000	198,500	-	788,500	198,500
Grants									
10-4-0000000-0625 Provincial Grant	-	-	126,666	700,000	-	-	240,000	240,000	240,000
10-4-0000000-0635 Federal Gas Tax Funding	2,183,715	1,064,000	1,064,729	1,064,729	1,064,000	46,000	-	1,110,000	46,000
10-4-0000000-0636 OCIF Formula Based Funding	1,719,806	1,719,800	1,154,948	1,732,420	1,719,800	(1,719,800)	-	-	(1,719,800)
10-4-0000000-0628 Ontario Municipal Partnership Fund	1,357,400	1,338,400	967,747	1,338,400	1,338,400	(12,600)	-	1,325,800	(12,600)
Total Other Grants	5,273,561	4,122,200	3,314,089	4,835,549	4,197,200	(1,686,400)	240,000	2,675,800	(1,446,400)
Investment Income									
10-4-0000000-6538 Dividends on Investment	248,062	248,000	248,062	248,062	248,000	-	-	248,000	-
10-4-0000000-7220 Interest on Bank Accounts	-	-	37,651	45,000	-	30,000	-	30,000	30,000
Total Investment Income	248,062	248,000	285,713	293,062	248,000	30,000	-	278,000	30,000
Other Income									
10-4-0000000-0624 Ontario Aggregate Fees	209,945	75,000	247,155	247,155	75,000	-	160,000	235,000	160,000
10-4-0000000-7110 Penalties and Interest on Taxes	279,557	230,000	50,251	120,000	230,000	55,000	-	285,000	55,000
Miscellaneous Revenue	467,625	100,000	87,087	191,086	-	5,000	-	5,000	5,000
Total Other Income	1,424,752	505,000	384,493	558,241	305,000	60,000	160,000	525,000	220,000
Local Improvement Recoveries									
10-4-8030000-0210 Local Improv. Recoveries - Watermains	4,337	4,300	4,337	4,337	4,300	-	-	4,300	-
Total Local Improvements	4,337	4,300	4,337	4,337	4,300	-	-	4,300	-
Total Revenue	7,990,855	6,159,100	5,031,278	7,219,032	6,059,100	(1,281,213)	400,000	5,177,887	(881,213)
Expenses:									
General Expenses:									
10-5-1001020-0304 Postage	43,580	40,000	35,810	46,000	40,000	6,000	-	46,000	6,000
10-5-1001020-0307 Advertising	23,594	18,000	12,607	18,000	18,000	-	-	18,000	-
10-5-1001020-0500 Cash Short/ Over	708	-	3	100	-	-	-	-	-
10-5-1001020-0501 Municipal Tax Write Offs	198,965	235,000	233,859	245,000	235,000	-	-	235,000	-
10-5-1001020-0502 Interest Expense	14,243	60,000	13,164	15,000	60,000	(45,000)	-	15,000	(45,000)
10-5-1001020-0550 Conservation Authority Levy	129,412	139,800	104,212	138,948	139,800	4,200	-	144,000	4,200
10-5-1001020-2011 Miscellaneous expense	212,357	50,725	50,720	50,725	50,725	(50,725)	-	-	(50,725)
Total General Expenses	628,883	543,525	450,375	513,773	543,525	(85,525)	-	458,000	(85,525)
Expenses - Grants & Waivers									
10-5-1001020-0353 Grants to Organizations	36,277	35,000	30,400	30,400	35,000	8,400	(4,212)	39,188	4,188
10-5-1001020-0590 Grants for Community Rentals	203,093	122,779	127,464	127,464	122,779	-	-	122,779	-
10-5-1001020-0591 Waiver of Fees	16,660	19,000	2,807	2,807	19,000	(19,000)	-	-	(19,000)
Total Expenses - Grants & Waivers	256,030	176,779	160,671	160,671	176,779	(10,600)	(4,212)	161,967	(14,812)
Debt Charges									
Total Debt Charges	210,697	200,000	150,000	200,000	200,000	-	-	200,000	-
Total Expenses	1,095,610	920,304	761,047	874,444	920,304	(96,125)	(4,212)	819,967	(100,337)
Transfer to (from) Reserves									
Total Reserve Transfers	6,038,692	5,888,600	5,036,420	6,162,939	5,888,600	(1,288,020)	12,600	4,613,180	(1,275,420)
Total Operating Expenses and Transfers	-	7,134,302	6,808,904	5,797,467	7,037,383	(1,384,145)	8,388	5,433,147	(1,375,757)
Net Operating Budget	318,241	1,442,562	766,189	(181,649)	1,542,562	(102,932)	(391,612)	1,048,018	(494,544)
Capital Budget									
Description	Tax	Tax	Tax	Tax	Tax	Tax	Cost	Tax	
Total Capital Request	1,151,369	-	-	-	-	-	-	-	-
Total Requirement for Taxes for 2021	1,469,610	1,442,562	766,189	(181,649)	1,542,562	(102,932)	(391,612)	1,048,018	

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**Corporate Services
 Human Resources**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	200,484	205,906	150,865	205,906	205,906	4,118	-	210,024	4,118
Salaries - Overtime	-	-	1,981	-	-	-	-	-	-
Salaries - Part Time/Temporary	62,596	-	-	-	-	-	-	-	-
Total Salaries and Wages	263,080	205,906	152,846	205,906	205,906	4,118	-	210,024	4,118
Benefits:									
Total Benefits	76,551	63,691	55,555	68,391	63,691	8,433	-	72,124	8,433
General Expenses:									
Employee Recognition	10,299	10,000	566	6,500	10,000	-	1,275	11,275	1,275
Corporate Training	10,165	12,000	-	10,000	12,000	-	-	12,000	-
Health and Safety	16,733	17,500	11,590	17,000	17,500	-	-	17,500	-
Office Supplies	460	1,000	757	900	1,000	-	-	1,000	-
Professional Fees	26,029	22,000	3,840	6,000	22,000	-	46,500	68,500	46,500
Meeting Expenses	84	1,000	244	500	1,000	-	-	1,000	-
Mobile Devices	1,373	900	717	900	900	(100)	-	800	(100)
Memberships	2,865	3,350	1,849	2,200	3,350	(400)	(650)	2,300	(1,050)
Training and Prof. Developmt	2,975	5,500	264	1,000	5,500	-	-	5,500	-
Travel and Mileage	475	1,000	-	400	1,000	-	-	1,000	-
Recruitment Expenses	13,811	19,600	17,717	22,000	19,600	-	-	19,600	-
Total General Expenses	85,269	93,850	37,543	67,400	93,850	(500)	47,125	140,475	46,625
Retiree Benefits									
Total Expenses - Retiree Benefits	344,750	371,570	263,780	352,000	371,570	(22,000)	-	349,570	(22,000)
Total Expenses	769,650	735,017	509,723	693,697	735,017	(9,949)	47,125	772,193	37,176
Transfer to (from) Reserves									
Total Reserve Transfers	-	-	-	-	-	-	-	-	-
Net Operating Budget	769,650	735,017	509,723	693,697	735,017	(9,949)	47,125	772,193	37,176
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Total Capital Request		-	-	-		-	-		
Total Requirement for Taxes for 2021		735,017	509,723	693,697			772,193		

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**Corporate Services
 Information Technology**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Expenses:									
Salaries & Wages:									
Salaries - Full Time	236,111	349,216	200,197	299,290	349,217	960	-	350,177	960
Salaries - Overtime	1,182	2,500	290	2,500	2,500	-	-	2,500	-
Salaries - Part Time/Temporary	23,538	9,853	25,972	30,484	9,853	(398)	-	9,455	(398)
Total Salaries and Wages	260,831	361,570	226,459	332,274	361,570	562	-	362,132	562
Benefits:									
Total Benefits	87,058	112,448	72,908	107,919	112,448	5,158	-	117,606	5,158
General Expenses:									
Office Supplies	1,162	1,200	265	1,200	1,200	-	-	1,200	-
Photocopies	19,410	23,400	18,550	23,400	23,400	-	-	23,400	-
Computer Maintenance	288,007	322,100	197,572	321,500	322,100	25,275	82,250	429,625	107,525
Website	9,990	12,000	8,952	12,000	12,000	-	-	12,000	-
Telephone	23,851	30,000	17,640	26,000	30,000	(2,000)	-	28,000	(2,000)
Internet Access	41,509	49,500	30,833	42,000	49,500	(500)	-	49,000	(500)
Mobile Devices	6,170	6,700	4,701	6,000	6,700	(500)	-	6,200	(500)
Memberships	957	500	100	605	500	-	-	500	-
Training and Prof. Developmt	4,757	9,500	2,030	2,500	9,500	-	-	9,500	-
Travel and Mileage	1,159	1,500	112	400	1,500	-	-	1,500	-
GPS	12,702	11,500	8,409	11,100	11,500	(1,000)	-	10,500	(1,000)
Total General Expenses	409,674	467,900	289,163	446,705	467,900	21,275	82,250	571,425	103,525
Total Expenses	757,563	941,918	588,529	886,898	941,918	26,995	82,250	1,051,162	109,245
Transfer to (from) Reserves									
Total Reserve Transfers	123,000	123,000	123,000	123,000	123,000	-	-	123,000	-
Net Operating Budget	880,563	1,064,918	711,529	1,009,898	1,064,918	26,995	82,250	1,174,162	109,245
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Replace Equipment - Computer Hardware						55,800	-		
Total Capital Request		6,200	-	6,200		55,800	-		
Total Requirement for Taxes for 2021		1,071,118	711,529	1,016,098				1,174,162	

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Fire
 Fire

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)	
Revenue:										
10-4-2010000-0700	Grant Revenue	3,000	3,000	3,000	28,000	3,000	-	-	3,000	-
	Fee Revenue	23,392	18,000	28,451	33,075	18,000	-	-	21,000	-
	Sale of Equipment/Vehicles	28,047	-	-	-	-	-	-	-	-
10-4-2010000-0800	Miscellaneous Revenue	69,565	25,000	14,700	15,000	25,000	-	-	25,000	-
Total Revenues		124,004	46,000	46,151	76,075	46,000	-	-	46,000	-
Expenses:										
Salaries and Wages:										
10-5-2010000-0101	Salaries - Full Time	828,221	832,163	621,782	868,022	832,163	50,234	10,088	892,485	60,322
10-5-2010000-0102	Salaries - Overtime	54,463	49,525	64,581	100,000	49,525	60,000	-	109,525	60,000
10-5-2010000-0112	Salaries - Volunteer Training	171,362	196,600	42,570	121,600	196,600	106,570	-	303,170	106,570
10-5-2010000-0120	Salaries - Volunteer Response	277,200	313,418	134,537	274,000	313,418	(72,034)	-	241,384	(72,034)
10-5-2010000-0121	Salaries - Part Time/Temporary	5,148	18,171	3,524	26,671	18,171	(18,171)	18,495	18,495	324
Total Salaries and Wages		1,326,954	1,409,877	866,993	1,390,293	1,409,877	126,599	28,583	1,565,059	155,182
Benefits:										
Total Benefits		257,774	244,655	202,121	257,039	244,655	41,265	9,945	295,865	51,210
General Expenses:										
10-5-2010000-0251	Fire Prevention	11,473	12,000	2,671	12,000	12,000	-	-	12,000	-
10-5-2010000-0252	Uniforms	16,347	16,350	8,950	16,350	16,350	3,400	200	19,950	3,600
10-5-2010000-0254	Training Supplies	6,602	7,000	4,550	7,000	7,000	-	-	7,000	-
10-5-2010000-0301	Office Supplies	1,952	1,500	2,164	1,500	1,500	-	-	1,500	-
10-5-2010000-0318	Operating Supplies	13,908	6,000	5,222	6,000	6,000	-	-	6,000	-
10-5-2010000-0307	Advertising	5,600	6,000	1,704	6,000	6,000	-	-	6,000	-
10-5-2010000-0324	Service Contract - Dispatching	40,582	41,185	20,291	40,582	41,185	-	-	41,185	-
10-5-2010000-0340	Employee Recognition	3,935	4,000	712	4,000	4,000	1,000	-	5,000	1,000
10-5-2010000-0345	Mobile Devices	7,584	9,300	5,385	9,300	9,300	(300)	-	9,000	(300)
10-5-2010000-0350	Memberships	7,807	10,000	932	10,000	10,000	(8,000)	-	2,000	(8,000)
10-5-2010000-0351	Training and Prof. Developmt	27,338	26,800	19,625	26,800	26,800	-	10,000	36,800	10,000
10-5-2010000-0352	Travel and Mileage	2,089	3,000	1,746	3,000	3,000	-	-	3,000	-
10-5-2010000-0360	Investigation expense	700	700	-	700	700	-	-	700	-
10-5-2010000-0800	EOC Spending	81,841	40,000	71,748	90,000	40,000	-	-	40,000	-
10-5-2010000-0327	Professional Fees	11,048	1,500	-	-	1,500	-	-	1,500	-
Total General Expenses		238,806	185,335	145,699	233,232	185,335	(3,900)	10,200	191,635	6,300
Equipment and Vehicles:										
10-5-2010000-0319	Service Agrmnt - Radios and Pagers	45,602	40,000	31,663	40,000	40,000	500	-	40,500	500
10-5-2010000-0402	Vehicle and Equipment Maintenance	106,795	80,000	49,290	80,000	80,000	-	-	80,000	-
10-5-2010000-0420	Firefighting Equipment	61,882	70,000	71,907	85,000	70,000	-	-	70,000	-
10-5-2010000-0423	Personal Protective Equipment	33,433	-	36,088	50,000	-	50,000	-	50,000	50,000
10-5-2010000-0424	Communication Equipment Mntce	11,017	10,000	7,704	15,000	10,000	5,000	-	15,000	5,000
10-5-2010000-0431	Training Simulator	-	-	-	-	-	-	-	-	-
10-5-2010000-0432	Water Rescue Equip/Program	12,435	-	-	-	-	-	-	-	-
Total Equipment and Vehicles		271,164	200,000	196,653	270,000	200,000	55,500	-	255,500	55,500
Total Expenses		2,094,698	2,039,867	1,411,466	2,150,564	2,039,867	219,464	48,728	2,308,059	268,192
Debt Charges										
Total Debt Charges		3,699	-	-	-	-	-	-	-	-
Transfer to (from) Reserves										
Total Reserve Transfers		72,614	78,000	41,912	28,000	78,000	(50,000)	-	28,000	(50,000)
Total Operating Expenses and Transfers		2,171,008	2,117,867	1,453,378	2,178,564	2,117,867	169,464	48,728	2,336,059	218,192
Net Operating Budget		2,047,004	2,071,867	1,407,227	2,102,489	2,071,867	169,464	48,728	2,290,059	218,192
Capital Budget										
Description			Tax	Tax	Tax		Cost	Tax		
	Replace Equipment - SCBA (pre-committed)						625,749	11,703		
	Replace Equipment - Water and Ice Rescue						25,000	25,000		
	Replace Equipment - Auto Extrication						35,000	35,000		
	Replace Equipment - Pagers						20,000	20,000		
Total Capital Request			70,000	81,436	78,230		705,749	91,703		
Total Requirement for Taxes for 2021			2,141,867	1,488,663	2,180,719				2,381,762	

Town of Amherstburg
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**Parks, Facilities, Recreation & Culture
 Facilities**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenue	293,383	384,763	243,683	306,348	384,763	(25,000)	-	359,763	(25,000)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	124,226	125,589	95,523	125,589	125,589	14,686	-	140,275	14,686
Salaries-Temp	19,220	8,000	4,316	8,000	-	-	-	-	-
Salaries - Overtime	8,789	4,500	10,590	12,000	4,500	-	-	4,500	-
Total Salaries and Wage	152,235	138,089	110,429	145,589	130,089	14,686	-	144,775	14,686
Benefits:									
Total Benefits	47,113	46,593	37,179	46,593	46,594	5,902	-	52,497	5,902
General Expenses:									
Mobile Devices	2,102	1,400	498	1,000	1,400	(100)	-	1,300	(100)
Uniforms	2,572	3,000	1,991	3,000	3,000	-	-	3,000	-
Training and Professional Development	-	1,000	-	-	1,000	-	-	1,000	-
Professional fees	-	-	-	-	-	-	150,000	150,000	150,000
Memberships	-	1,000	-	-	1,000	-	-	1,000	-
	4,674	6,400	2,489	4,000	6,400	(100)	150,000	156,300	149,900
Facility Maintenance:									
Total Facility Maintenance	248,916	241,500	235,826	387,551	226,000	16,500	24,000	266,500	40,500
Utilities:									
Total Utilities	212,462	239,800	134,589	217,500	239,800	1,800	-	241,600	1,800
Lions' Pool:									
Total Lions' Pool - Libro Centre	494	-	259	4,000	-	-	-	-	-
Total Expenses	665,894	672,382	520,771	805,233	648,884	38,788	174,000	861,672	212,788
Transfer to (from) Reserves									
Total Reserve Transfers	(20,000)	152,000	(8,000)	73,585	160,000	-	(150,000)	10,000	(150,000)
Total Operating Expenses and Transfers	645,894	824,382	512,771	878,818	808,884	38,788	24,000	871,672	62,788
Net Operating Budget	352,511	439,619	269,087	572,470	424,121	63,788	24,000	511,909	87,788
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
New - Install Ventilation System- Public Works						55,000	55,000		
Demolish Structure - Massen building						75,000	75,000		
Remove Antenna Tower (Fire Stn 2)						25,000	-		
Replace HVAC - 99 Thomas (Parks)						55,000	-		
Replace Pavement- Station 2						100,000	-		
Total Capital Request		5,000	-	5,000		310,000	130,000		
Total Requirement for Taxes for 2021		444,619	269,087	577,470				641,909	

Town of Amherstburg
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**Parks, Facilities, Recreation & Culture
 Libro Centre**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)	
Revenue:										
10-4-7017300-1410	Ice Rentals	528,970	549,000	179,544	296,917	549,000	-	(221,000)	328,000	(221,000)
10-4-7017300-1413	Capital Surcharge	40,083	50,000	14,417	18,176	50,000	-	(19,000)	31,000	(19,000)
10-4-7017300-1420	Lease Revenue	9,383	9,400	1,132	4,131	9,400	28,071	-	37,471	28,071
10-4-7017300-1425	Room Rentals	33,096	29,500	24,750	29,500	29,500	-	(2,000)	27,500	(2,000)
10-4-7017300-1473	Diamond Rental	10,700	7,250	-	-	7,250	-	-	7,250	-
10-4-7017300-1450	Libro - Miscellaneous	5,990	4,000	998	1,060	4,000	-	-	4,000	-
10-4-7017300-1467	Outdoor Turf Rental	38,052	8,800	218	218	8,800	-	-	8,800	-
10-4-7017300-1466	Indoor Turf Rental	8,009	73,000	22,474	30,000	60,000	-	(30,000)	30,000	(30,000)
10-4-7017300-5520	Solar Panel Rental Revenue	9,888	9,888	9,888	9,888	9,888	-	-	9,888	-
10-4-7017300-5525	Solar Panel Special Share Dividend	17,804	17,112	17,763	17,763	17,112	-	-	17,112	-
Total Revenue		701,975	757,950	271,183	407,653	744,950	28,071	(272,000)	501,021	(243,929)
Expenses:										
Salaries and Wages:										
10-5-7017300-####	Salaries - Full Time	390,811	428,434	301,117	382,000	428,434	21,230	5,424	455,088	26,654
10-5-7017300-0102	Salaries - Overtime	8,805	10,000	6,015	10,000	10,000	-	-	10,000	-
10-5-7017300-0112	Salaries - Part Time/Temporary	413,952	526,392	330,489	529,370	526,392	69,114	-	595,506	69,114
Total Salaries and Wages		813,568	964,826	637,621	921,370	964,826	90,344	5,424	1,060,594	95,768
Benefits:										
Total Benefits		160,640	254,094	130,598	243,230	254,094	29,366	-	283,460	29,366
General Expenses:										
10-5-7017300-0161	Clothing	9,612	10,000	2,463	10,000	10,000	-	-	10,000	-
10-5-7017300-0250	Health and Safety	5,590	5,000	1,245	5,000	5,000	-	-	5,000	-
10-5-7017300-0301	Office Supplies	900	-	-	-	-	-	-	-	-
10-5-7017300-0331	Refrigeration Maintenance	90,422	50,000	82,059	95,000	50,000	-	-	50,000	-
10-5-7017300-0336	Contracted Services	24,643	40,000	30,136	40,000	40,000	-	-	40,000	-
10-5-7017300-0345	Mobile Devices	1,455	2,300	662	2,300	1,700	-	-	1,700	-
10-5-7017300-0350	Memberships	1,446	1,700	-	1,700	1,700	-	-	1,700	-
New	Professional Fees	-	150,000	-	-	-	-	-	-	-
10-5-7017300-0351	Training and Professional Development	2,656	6,000	-	-	6,000	-	-	6,000	-
10-5-7017300-0352	Travel and Mileage	-	1,000	27	1,000	1,000	-	-	1,000	-
10-5-7017300-0505	Credit Card Charges	5,135	5,000	2,210	5,000	5,000	-	-	5,000	-
Total General Expenses		141,859	271,000	118,801	160,000	120,400	-	-	120,400	-
Facility Maintenance:										
10-5-7017300-0316	Utilities	699,709	655,000	327,655	617,000	655,000	50,000	-	705,000	50,000
10-5-7017300-0317	Building Maintenance	98,941	110,000	62,303	110,000	110,000	-	-	110,000	-
10-5-7017300-0725	Parking Lot Maintenance	211	11,000	-	12,000	11,000	-	-	11,000	-
10-5-7017300-0318	Janitorial Supplies	46	-	-	-	-	-	-	-	-
10-5-7017300-0960	Outdoor Soccer (Nat Turf)	11,783	5,000	136	136	5,000	-	-	5,000	-
10-5-7017300-0961	Outdoor/Football Field Turf	-	700	-	-	700	-	-	700	-
10-5-7017300-0962	Premier Baseball Field	6,844	8,000	-	1,000	8,000	-	-	8,000	-
Total Facility Maintenance		817,534	789,700	390,094	740,136	789,700	50,000	-	839,700	50,000
Equipment and Vehicles:										
10-5-7017300-0401	Propane	6,896	7,000	2,727	7,000	7,000	-	-	7,000	-
10-5-7017300-0402	Vehicle and Equipment Maintenance	30,016	10,000	10,115	16,000	10,000	-	-	10,000	-
Total Equipment and Vehicles		36,912	17,000	12,841	23,000	17,000	-	-	17,000	-
Total Expenses		1,970,513	2,296,620	1,289,955	2,087,736	2,146,020	169,710	5,424	2,321,154	175,134
Debt Charges										
Total Debt Charges		395,025	386,265	289,699	386,265	386,265	-	-	386,265	-
Transfer to (from) Reserves										
Total Reserve Transfers		40,083	(100,000)	14,417	63,176	50,000	-	(19,000)	31,000	(19,000)
Total Operating Expenses and Transfers		2,405,621	2,582,885	1,594,071	2,537,177	2,582,285	169,710	(13,576)	2,738,419	156,134
Net Operating Budget		1,703,646	1,824,936	1,322,888	2,129,524	1,837,336	141,639	258,424	2,237,398	400,063
Capital Budget										
Description			Tax	Tax	Tax		Cost	Tax		
	Refrigeration System Upgrades						\$ 15,000	-		
	New - Construct baseball Diamond						\$ 75,000	-		
Total Capital Request			40,000	12,790	40,000		90,000	-		
Total Requirement for Taxes for 2021			1,864,936	1,335,678	2,169,524				2,237,398	

Town of Amherstburg
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Parks, Facilities, Recreation & Culture
Parks

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenue	4,118	6,500	3,306	3,792	6,500	(6,500)	-	-	(6,500)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	467,095	481,621	341,419	481,621	481,621	10,315	-	491,936	10,315
Salaries - Overtime	16,142	5,000	1,900	8,000	5,000	10,000	-	15,000	10,000
Salaries - Part Time/Temporary	103,162	174,714	112,816	172,000	167,714	12,001	44,285	224,001	56,286
Total Salaries and Wages	586,399	661,335	456,135	661,621	654,335	32,316	44,285	730,937	76,601
Benefits:									
Total Benefits	178,276	211,573	146,199	211,573	211,570	11,984	5,569	229,123	17,553
General Expenses:									
Clothing	6,471	9,400	7,825	9,400	4,300	-	-	4,300	-
Office Supplies	1,346	2,000	162	2,000	2,000	-	-	2,000	-
Contracted Services	56,703	67,500	58,066	67,500	67,500	-	-	67,500	-
Mobile Devices	361	1,000	218	1,000	1,000	(100)	-	900	(100)
Training and Professional Development	7,145	6,700	36	6,700	6,700	-	-	6,700	-
Service Agreement - Radios	3,291	3,500	2,469	3,500	3,500	-	-	3,500	-
Special Events	3,322	3,500	191	3,500	3,500	-	-	3,500	-
Total General Expenses	78,639	93,600	68,967	93,600	88,500	(100)	-	88,400	(100)
Other Expenses:									
Co-An Park	17,500	17,500	20,000	20,000	17,500	2,500	-	20,000	2,500
Joint Use Agreements	5,000	5,000	5,000	5,000	5,000	-	20,000	25,000	20,000
Total Other Expenses	22,500	22,500	25,000	25,000	22,500	2,500	20,000	45,000	22,500
Maintenance:									
General Supplies	89,749	125,100	89,066	125,100	125,100	-	-	125,100	-
Vehicle and Equip. Maint.	54,267	30,000	58,095	65,000	30,000	20,000	-	50,000	20,000
Equipment Financing	36,048	-	-	-	-	-	-	-	-
Parks Tools and Equip.	9,180	9,000	5,442	9,000	9,000	-	-	9,000	-
Tree Maintenance	11,092	10,000	-	10,000	10,000	44,500	-	54,500	44,500
Total Maintenance	200,336	174,100	152,604	209,100	174,100	64,500	-	238,600	64,500
Debt Charges									
Total Debt Charges	67,968	-	-	-	-	-	-	-	-
Total Expenses	1,134,118	1,163,108	848,905	1,200,894	1,151,006	111,200	69,854	1,332,060	181,054
Transfer to (from) Reserves									
Total Reserve Transfers	-	(7,000)	(7,000)	(7,000)	-	15,000	(20,000)	(5,000)	(5,000)
Total Operating Expenses and Transfers	1,134,118	1,156,108	841,905	1,193,894	1,151,006	126,200	49,854	1,327,060	176,054
Net Operating Budget	1,130,000	1,149,608	838,599	1,190,102	1,144,506	132,700	49,854	1,327,060	182,554
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Splash pad upgrades						50,000	50,000		
Skate Park Relocation						75,000	-		
Refurbish Tennis Court						25,000	-		
New - KNYF Waterfront Extension						300,000	-		
Warren Michkle Park Improvements						75,000	75,000		
Ranta Memorial Park Improvements						170,000	-		
Co-An Park Capital						15,000	-		
BelleVue Improvements- Council Directed						-	-		
Replace Vehicle (Unit 210 2006 Ford Ranger)						35,000	-		
Replace Vehicle (Unit 710 2004 Chev Silverado)						40,000	-		
Replace Vehicle (Unit RS-1 2009 Chev Silverado)						35,000	-		
Total Capital Request		276,000	187,745	273,253		820,000	125,000		
Total Requirement for Taxes for 2021		1,425,608	1,026,344	1,463,355				1,452,060	

Town of Amherstburg
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**Parks, Facilities, Recreation & Culture
 Recreation Services**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)	Issue Paper Ref. No.
Revenue:										
Birthday Party (UCCU)	8,875	10,000	593	593	10,000	-	(1,300)	8,700	(1,300)	REC-01
Public Skating Program	8,826	10,000	4,522	4,522	10,000	-	(5,000)	5,000	(5,000)	REC-01
Lions' Pool Registration	360	-	-	-	-	-	-	-	-	
Preschool Programming	16,232	13,000	2,425	2,425	13,000	-	(1,400)	11,600	(1,400)	REC-01
Youth Programming	27,673	27,500	4,006	4,006	27,500	-	4,600	32,100	4,600	REC-01
Adult Programming	16,167	21,000	1,885	1,885	21,000	-	900	21,900	900	REC-01
Activity Guide Revenue	2,550	4,000	(642)	(642)	4,000	-	-	4,000	-	
Drop In Programming	10,131	11,000	4,267	7,267	11,000	-	900	11,900	900	REC-01
Day Camp	34,919	35,000	341	342	35,000	-	-	35,000	-	
Special Events	16,603	12,000	750	750	12,000	-	-	12,000	-	
Ancillary Complex Income	24,000	25,000	18,800	25,000	25,000	-	-	25,000	-	
Canteen Sales (Indoor)	144,000	160,000	39,561	39,361	160,000	-	(160,000)	-	(160,000)	REC-02
Vending Machine Sales	13,906	8,000	6,601	6,601	8,000	-	-	8,000	-	
Income from Memorials (Benches)	1,699	-	-	-	-	-	-	-	-	
Essex Power Youth in Comm Fund Grant	10,000	10,000	10,000	10,000	10,000	-	-	10,000	-	
Per Player Registration Fees	-	12,000	3,605	-	12,000	-	-	12,000	-	
Pavilion Rentals	-	3,000	-	-	3,000	-	-	3,000	-	
Tennis Court Rentals	-	500	-	-	500	-	-	500	-	
Provincial Grants	-	10,000	-	-	10,000	(10,000)	-	-	(10,000)	REC-01
Total Revenue	335,941	372,000	96,713	102,110	372,000	(10,000)	(161,300)	200,700	(171,300)	
Expenses:										
Salaries and Wages:										
Salaries - Full Time	155,798	156,549	98,824	127,209	156,549	3,081	-	159,631	3,081	
Salaries - Overtime	3,040	2,500	1,098	1,098	2,500	-	-	2,500	-	
Salaries - Part Time/Temporary	300,468	282,793	131,632	195,850	282,793	6,207	(98,989)	190,011	(92,782)	
Total Salaries and Wages	459,306	441,842	231,554	324,157	441,842	9,288	(98,989)	352,141	(89,701)	CORP STAFFING & REC 2
Benefits:										
Total Benefits	90,718	107,976	52,880	79,124	107,976	3,748	(12,459)	99,265	(8,711)	CORP STAFFING & REC 2
General Expenses:										
Uniforms	580	1,500	1,617	2,000	1,500	-	-	1,500	-	
Office Supplies	5,580	6,500	2,388	4,000	6,500	-	-	6,500	-	
Advertising	18,765	17,500	687	2,000	17,500	-	-	17,500	-	
Mobile Devices	805	900	594	900	900	(100)	550	1,350	450	CSIT-8
Marketing	13,547	20,000	5,821	9,000	20,000	-	-	20,000	-	
Memberships	2,849	3,000	2,820	3,000	3,000	-	-	3,000	-	
Training and Conferences	2,826	7,000	1,050	4,500	7,000	(500)	-	6,500	(500)	REC-01
Travel and Mileage	-	-	-	-	-	500	-	500	500	REC-01
Recreation Equipment & Supplies	28,216	29,750	11,301	20,000	29,750	-	1,000	30,750	1,000	REC-01
Concession Product	76,729	95,000	211	3,000	95,000	-	(95,000)	-	(95,000)	REC-02
Concession Equipment	8,623	8,000	132	2,500	8,000	(4,000)	-	4,000	(4,000)	REC-02
Concession Equipment Maintenance	1,596	5,000	25,662	25,662	5,000	-	-	5,000	-	
Signage Maintenance	916	2,000	3,816	6,000	2,000	-	-	2,000	-	
Special Events	11,465	8,000	-	-	8,000	-	-	8,000	-	
Swim Program	9,904	20,000	-	-	20,000	-	(20,000)	-	(20,000)	REC-01
Essex Power Youth in Comm Fund Exp	4,495	10,000	-	-	10,000	-	-	10,000	-	
Total General Expenses	186,896	234,150	56,099	82,562	234,150	(4,100)	(113,450)	116,600	(117,550)	
Total Expenses	736,920	783,968	340,533	485,843	783,968	8,936	(224,898)	568,007	(215,962)	
Transfer to (from) Reserves										
Total Reserve Transfers	-	-	10,000	10,000	-	-	-	-	-	
Total Operating Expenses and Transfers	736,920	783,968	350,533	495,843	783,968	8,936	(224,898)	568,007	(215,962)	
Net Operating Budget	400,979	411,968	253,820	393,733	411,968	18,936	(63,598)	367,307	(44,662)	
Capital Budget										
Description		Tax	Tax	Tax		Cost	Tax			
Total Capital Request		-	-	-		-	-			
Total Requirement for Taxes for 2021		411,968	253,820	393,733				367,307		

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Parks, Facilities, Recreation & Culture
Tourism and Culture

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Retail Sales - Tourism Info. Centre	12,275	10,000	262	500	10,000	-	(5,000)	5,000	(5,000)
Event Revenue	37,119	35,000	11,293	11,500	35,000	-	(25,000)	10,000	(25,000)
Provincial Grants and Donation	68,328	45,000	304,764	294,643	45,000	-	15,000	60,000	15,000
Total Revenue	117,722	90,000	316,319	306,643	90,000	-	(15,000)	75,000	(15,000)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	227,480	272,534	198,129	272,534	272,534	9,832	-	282,366	9,832
Salaries - Overtime	1,340	-	2,178	-	-	-	-	-	-
Salaries - Part Time/Temporary	28,167	19,143	173	550	19,143	-	(19,143)	(0)	(19,143)
Total Salaries and Wages	256,987	291,676	200,479	273,084	291,676	9,832	(19,143)	282,366	(9,311)
Benefits:									
Total Benefits	81,943	95,643	71,992	93,729	95,643	6,014	(2,213)	99,444	3,801
General Expenses									
Clothing	-	-	-	-	-	1,000	-	1,000	1,000
Office Supplies	2,536	1,000	46	500	1,000	1,000	-	2,000	1,000
Advertising	46,139	45,000	8,672	25,000	45,000	(15,000)	-	30,000	(15,000)
Community Events	109,069	110,000	47,560	110,000	110,000	-	(30,000)	80,000	(30,000)
Mobile Devices	3,035	3,500	1,846	3,500	3,500	(300)	-	3,200	(300)
Memberships	650	1,000	-	1,000	1,000	-	-	1,000	-
Training and Conferences	3,330	3,000	1,565	2,000	3,000	-	(1,000)	2,000	(1,000)
Travel and Mileage	544	2,000	629	1,000	2,000	(1,000)	-	1,000	(1,000)
Promotions	82,330	20,000	2,088	20,000	20,000	(10,000)	-	10,000	(10,000)
Bank Charges - Special Events	507	500	412	500	500	-	-	500	-
Total General Expenses	248,140	186,000	62,816	163,500	186,000	(24,300)	(31,000)	130,700	(55,300)
Debt Charges									
Total Debt Charges	10,427	4,361	3,271	4,361	4,361	0	-	4,361	0
Transfer to (from) Reserves									
Total Reserve Transfers	(53,297)	-	195,460	234,900	-	-	-	-	-
Total Operating Expenses and Transfers	544,200	577,680	534,019	769,574	577,680	(8,454)	(52,356)	516,871	(60,809)
Net Operating Budget	426,478	487,680	217,700	462,931	487,680	(8,454)	(37,356)	441,871	(45,809)
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Total Capital Request		-	-	-		-	-		
Total Requirement for Taxes for 2021		487,680	217,700	462,931				441,871	

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

Planning, Development and Legislative Services
 Building Services

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenue	478,205	520,090	440,082	700,000	520,090	18,270	-	538,360	18,270
Expenses:									
Salaries and Wages:									
Salaries - Full Time	272,048	279,237	206,100	279,237	279,237	11,609	-	290,846	11,609
Salaries - Overtime	545	-	-	2,000	-	-	-	-	-
Salaries - Part Time/Temporary	-	-	-	-	-	-	-	-	-
Total Salaries and Wages	272,593	279,237	206,100	281,237	279,237	11,609	-	290,846	11,609
Benefits:									
Total Benefits	109,319	112,785	85,615	112,785	112,785	6,936	-	119,721	6,936
General Expenses:									
Uniforms	1,456	2,000	387	2,000	2,000	-	-	2,000	-
Office Supplies	1,553	3,000	1,350	3,600	2,000	2,000	-	4,000	2,000
Mobile Devices	1,913	2,220	1,076	2,220	1,620	(120)	-	1,500	(120)
Memberships	1,821	1,400	302	1,400	1,400	-	-	1,400	-
Training and Professional Developmen	4,168	6,450	302	2,000	6,450	-	-	6,450	-
Travel and Mileage	297	500	117	300	500	-	-	500	-
Professional Fees	785	1,000	458	1,000	1,000	3,000	-	4,000	3,000
Contracted Services	-	-	-	-	-	-	10,000	10,000	10,000
Cost Allocation - Overhead	-	-	-	-	-	81,874	-	81,874	81,874
Equipment	-	-	-	-	-	-	-	-	-
Total General Expenses	11,993	16,570	3,992	12,520	14,970	86,754	10,000	111,724	96,754
Equipment and Vehicle:									
Gasoline	1,436	-	-	1,000	-	-	-	-	-
Vehicle & Equipment Maintenance	426	1,000	11	1,000	1,000	-	-	1,000	-
Total Equipment and Vehicle	1,862	1,000	11	2,000	1,000	-	-	1,000	-
Total Expenses	395,767	409,592	295,719	408,542	407,992	105,299	10,000	523,291	115,299
Transfers to/(from) Reserves & Funds:									
Total Reserve Transfers	2,388	110,498	-	209,458	25,069	-	(10,000)	15,069	(10,000)
Total Operating Expenses and Transfer:	398,155	520,090	295,719	618,000	433,061	105,299	-	538,360	105,299
Net Operating Budget	(80,050)	-	(144,364)	(82,000)	(87,029)	87,029	-	(0)	87,029
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Replace Vehicle (Unit BP-02 - 2008 Ford Ranger pickup)						35,000	-		
Total Capital Request		-	9,815	-		35,000	-		
Total Requirement for Taxes for 2021		-	(134,549)	(82,000)				(0)	

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

**Planning, Development and Legislative Services
 Licencing and Enforcement**

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenue	122,497	76,100	39,748	47,450	76,100	(4,500)	(3,500)	68,100	(8,000)
Expenses:									
Salaries and Wages:									
Salaries - Full Time	227,200	283,844	201,000	283,844	283,844	8,925	-	292,769	8,925
Salaries - Overtime	852	1,000	2,049	3,000	1,000	-	-	1,000	-
Salaries - Part Time/Temporary	-	-	-	-	-	-	-	-	-
Total Salaries and Wages	228,052	284,844	203,049	286,844	284,844	8,925	-	293,769	8,925
Benefits:									
Total Benefits	76,490	96,019	69,341	96,019	96,019	5,875	-	101,894	5,875
General Expenses:									
Uniforms	1,560	2,700	1,807	2,000	2,700	-	-	2,700	-
Office Supplies	1,628	1,500	1,276	1,500	1,500	-	-	1,500	-
Mobile Devices	2,274	3,500	1,343	2,300	3,500	(300)	550	3,750	250
Professional Fees	6,711	-	7,995	3,010	-	1,500	-	1,500	1,500
Meeting Expenses	-	-	-	-	-	-	-	-	-
Memberships	507	650	-	650	650	500	-	1,150	500
Training and Professional Development	2,828	8,550	3,147	5,000	8,550	-	-	8,550	-
Travel & Mileage	141	500	151	500	500	-	-	500	-
Vehicle and Equipment Maintenance	5,536	1,800	278	1,800	1,800	-	-	1,800	-
Service Agreement - Radios	1,877	1,300	972	1,300	1,300	-	-	1,300	-
Legal Fees	5,007	-	-	10,000	-	-	10,000	10,000	10,000
Animal Control - Tags	410	600	-	600	600	-	-	600	-
Animal Control - Contract	30,000	30,000	22,993	31,000	30,000	2,000	-	32,000	2,000
Animal Control - Other	4,550	10,750	2,240	5,000	10,750	(3,000)	-	7,750	(3,000)
Marriage Licences	7,200	7,200	-	-	7,200	-	(4,800)	2,400	(4,800)
Total General Expenses	70,229	69,050	42,202	64,660	69,050	700	5,750	75,500	6,450
Other Expenses:									
Livestock Compensation Expense	-	250	-	250	250	-	-	250	-
Total Other Expenses	-	250	-	250	250	-	-	250	-
Total Expenses	374,771	450,163	314,592	447,773	450,163	15,500	5,750	471,413	21,250
Transfer to (from) Reserves									
Total Reserve Transfers	-	-	(7,995)	(10,000)	-	-	(10,000)	(10,000)	(10,000)
Total Operating Expenses and Transfers	374,771	450,163	306,597	437,773	450,163	15,500	(4,250)	461,413	11,250
Net Operating Budget	252,274	374,063	266,849	390,323	374,063	20,000	(750)	393,313	19,250
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Computer Equipment - New Staff						-	-		
Furniture/Fixtures - New Staff						-	-		
Total Capital Request		-	-	-		-	-		
Total Requirement for Taxes for 2021		374,063	266,849	390,323				393,313	

Town of Amherstburg
 Department:
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 2021 Budget
 Year ending December 31, 2021

Planning, Development and Legislative Services
 Planning and Legislative Services

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenue	81,382	79,725	61,000	88,000	79,725	-	-	79,725	-
Expenses:									
Salaries and Wages:									
Salaries - Full Time	314,558	395,777	170,654	211,000	395,777	63,187	(72,700)	386,264	(9,513)
Salaries Overtime	-	-	7	7	-	-	-	-	-
Salaries - Part Time/Temporary	45,933	-	-	-	-	-	-	-	-
Total Salaries and Wages	360,491	395,777	170,661	211,007	395,777	63,187	(72,700)	386,264	(9,513)
Benefits:									
Total Benefits	92,586	121,987	54,205	66,555	121,987	29,674	(23,764)	127,897	5,910
General Expenses:									
Office Supplies	3,085	3,000	1,210	3,000	3,000	-	-	3,000	-
Mobile Devices	1,208	1,600	528	800	1,600	400	1,100	3,100	1,500
Memberships	1,452	5,115	215	1,915	5,115	(2,500)	-	2,615	(2,500)
Training and Professional Development	1,080	8,500	-	6,000	8,500	(3,000)	-	5,500	(3,000)
Travel and Mileage	2,786	2,000	239	2,000	2,000	(500)	-	1,500	(500)
Meeting Expenses	160	1,000	-	1,000	1,000	-	-	1,000	-
Legal Fees	86,938	105,000	80,417	105,000	105,000	(105,000)	-	-	(105,000)
Professional Fees	71,171	125,000	12,526	75,000	25,000	10,000	100,000	135,000	110,000
Total General Expenses	167,720	251,215	95,135	194,715	151,215	(100,600)	101,100	151,715	500
Other Expenses:									
LPAT Expenses	24,454	-	-	-	-	-	-	-	-
ERCA Fee Remittance	13,530	-	-	-	-	-	-	-	-
CIP Incentive Program	14,869	100,000	-	-	100,000	-	-	100,000	-
Total Other Expenses	52,853	100,000	-	-	100,000	-	-	100,000	-
Total Expenses	673,650	868,978	320,001	472,277	768,978	(7,739)	4,636	765,875	(3,103)
Transfer to (from) Reserves									
Total Reserve Transfers	170,262	(50,000)	112,474	100,000	25,000	-	(225,000)	(200,000)	(225,000)
Total Operating Expenses and Transfers	843,912	818,978	432,475	572,277	793,978	(7,739)	(220,364)	565,875	(228,103)
Net Operating Budget	762,530	739,253	371,475	484,277	714,253	(7,739)	(220,364)	486,150	(228,103)
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Computer Equipment - New Staff						4,575	4,575		
Furniture/Fixtures - New Staff						3,650	3,650		
Total Capital Request		-	-	-		8,225	8,225		
Total Requirement for Taxes for 2021		739,253	371,475	484,277				494,375	

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

Planning, Development and Legislative Services
 Police

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Total Revenues	702,436	70,000	-	-	(70,000)	(70,000)	-	-	(70,000)
Expenses:									
Salaries and Wages									
Salaries - Full Time	154,401	-	-	-	-	-	-	-	-
Salaries - Overtime	4,666	-	-	-	-	-	-	-	-
Total Salaries and Wages	159,067	-	-	-	-	-	-	-	-
Benefits									
Total Benefits	135,059	-	8,513	13,430	-	-	-	-	-
General Expenses									
Service Contract	4,761,708	5,013,902	3,760,425	5,013,902	5,013,902	104,679	-	5,118,581	104,679
Uniforms	2,783	-	-	-	-	-	-	-	-
Police Training	(285)	-	-	-	-	-	-	-	-
Photocopier Supplies	140	-	-	-	-	-	-	-	-
Forensic Identification Expense	450	-	-	-	-	-	-	-	-
Internet Access	(3)	-	-	-	-	-	-	-	-
Transitional Cost	774,289	-	-	-	-	-	-	-	-
Credit Card Charges	99	-	-	-	-	-	-	-	-
Legal Fees	641	50,000	24,399	50,000	50,000	(25,000)	-	25,000	(25,000)
Total General Expenses	5,539,822	5,063,902	3,784,824	5,063,902	5,063,902	79,679	-	5,143,581	79,679
Building									
General Insurance	-	-	-	-	-	-	-	-	-
Telephone	5,820	6,000	4,405	6,900	6,000	-	-	6,000	-
Utilities	18,191	28,000	13,122	20,000	28,000	-	-	28,000	-
Building Maintenance	13,656	15,000	4,500	15,000	15,000	-	-	15,000	-
Janitorial	25,552	25,000	25,144	26,000	25,000	(25,000)	-	-	(25,000)
Miscellaneous expense	16,766	8,000	-	-	-	-	-	-	-
Total Building	79,985	82,000	47,171	67,900	74,000	(25,000)	-	49,000	(25,000)
Other Expenses:									
Dispatching	72,334	77,000	71,500	73,000	77,000	-	-	77,000	-
Total Other Expenses	72,334	77,000	71,500	73,000	77,000	-	-	77,000	-
Equipment and Vehicle									
Radio Maintenance	25,320	31,000	24,894	34,000	31,000	-	-	31,000	-
Vehicle and Equipment Maintenance	631	-	-	-	-	-	-	-	-
Total Equipment and Vehicle	25,951	31,000	24,894	34,000	31,000	-	-	31,000	-
Debt Charges									
Total Debt Charges	11,351	11,351	8,513	11,351	11,351	(0)	-	11,351	(0)
Reserve Transfers									
Total Reserve Transfers	200,000	100,000	100,000	100,000	100,000	-	-	100,000	-
Total Operating Expenses and Transfers	6,223,569	5,365,253	4,045,415	5,363,583	5,357,253	54,679	-	5,411,932	54,679
Net Operating Budget	5,521,133	5,295,253	4,045,415	5,363,583	5,287,253	124,679	-	5,411,932	124,679
Capital Budget									
Description		Tax	Tax	Tax			Cost	Tax	
Replace Equipment - Radio System							600,000	-	
Total Capital Request		-	-	-			600,000	-	
Total Requirement for Taxes for 2021		5,295,253	4,045,415	5,363,583				5,411,932	

Town of Amherstburg
 Department:
 Budget Centre:
 2021 Budget
 Year ending December 31, 2021

Engineering and Public Works
 Drainage

	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:									
Recoveries - Landowners	865,134	1,031,000	422,313	633,000	1,031,000	234,000	-	1,265,000	234,000
Grants									
Provincial Grant - Drainage Superintending	46,476	54,700	97,649	54,700	54,700	3,300	-	58,000	3,300
Provincial Grant - Drain Maintenance	68,499	48,000		48,000	48,000	(11,000)	-	37,000	(11,000)
Provincial Grant - Drainage Construction	112,682	121,000		115,000	121,000	(21,000)	-	100,000	(21,000)
Recoveries									
Recoveries - Debenture Repayment	2,304	2,304	2,305	2,304	2,304	(1,152)	-	1,152	(1,152)
Tile Loans	8,736	8,736	5,068	8,736	8,736	(3,668)	-	5,068	(3,668)
Other									
Inspection Fees - Tile Loans	-	-	-	-	-	-	-	-	-
Drainage Apportionments	10,589	2,500	1,500	2,500	2,500	-	-	2,500	-
Total Revenue	1,114,420	1,268,240	528,834	864,240	1,268,240	200,480	-	1,468,720	200,480
Expenses:									
Salaries and Wages:									
Salaries - Full Time	94,296	96,351	68,014	96,351	96,351	1,927	-	98,278	1,927
Salaries - Overtime	6,582	6,500	3,508	6,500	6,500	-	-	6,500	-
Total Salaries and Wages	100,878	102,851	71,522	102,851	102,851	1,927	-	104,778	1,927
Benefits:									
Total Benefits	29,991	30,541	24,291	30,542	30,541	1,890	-	32,431	1,890
General Expenses:									
Clothing	200	500	-	500	500	-	-	500	-
Professional and Engineering Fees	224	-	-	-	-	-	-	-	-
Mobile Devices	563	1,500	738	1,500	900	(100)	-	800	(100)
Memberships	175	425	1,186	425	425	-	-	425	-
Training and Professional Development	930	1,500	-	1,500	1,500	-	-	1,500	-
Write-offs	-	5,000	-	5,000	5,000	-	-	5,000	-
Total General Expenses	2,092	8,925	1,924	8,925	8,325	(100)	-	8,225	(100)
Equipment and Vehicles:									
Gasoline	805	4,500	-	4,500	4,500	(2,500)	-	2,000	(2,500)
Vehicle and Equipment Maintenance	388	1,000	42	1,000	1,000	-	-	1,000	-
Small Equipment	856	1,000	713	1,000	1,000	-	-	1,000	-
Vehicle Licences	-	150	-	150	150	-	-	150	-
Total Equipment and Vehicles	2,049	6,650	755	6,650	6,650	(2,500)	-	4,150	(2,500)
Other Expenses									
Drain Construction	818,982	934,000	257,175	530,000	934,000	219,000	-	1,153,000	219,000
Drain Maintenance	227,333	266,000	48,790	266,000	266,000	(17,000)	-	249,000	(17,000)
Total Other Expenses	1,046,315	1,200,000	305,965	796,000	1,200,000	202,000	-	1,402,000	202,000
Debt Repayment									
Total Debt Charges	16,247	16,247	5,529	7,372	16,247	(10,027)	-	6,220	(10,027)
Total Expenses	1,197,572	1,365,214	409,985	952,340	1,364,614	193,190	-	1,557,804	193,190
Transfer to (from) Reserves									
Total Reserve Transfers	-	-	-	-	-	-	-	-	-
Total Operating Expenses and Transfers	1,197,572	1,365,214	409,985	952,340	1,364,614	193,190	-	1,557,804	193,190
Net Operating Budget	83,152	96,974	(118,849)	88,100	96,374	(7,290)	-	89,084	(7,290)
Capital Budget									
Description		Tax	Tax	Tax		Cost	Tax		
Total Capital Request		-	-	-		-	-		
Total Requirement from Taxes		96,974	(118,849)	88,100			89,084		

Town of Amherstburg
 Department: Engineering and Public Works
 Building: Public Works
 2021 Budget
 Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
Revenue:										
Recoveries - Wastewater expenses	528,700	528,700	539,300	404,475	539,300	539,300	(22,900)	-	516,400	(22,900)
Recoveries - Water expenses	80,000	80,000	81,600	61,200	81,600	81,600	(1,300)	-	80,300	(1,300)
Recoveries - Pelee Drainage Superintending	42,000	35,150	42,000	14,220	30,000	42,000	(7,000)	-	35,000	(7,000)
Fee Revenue	36,000	39,175	36,000	32,056	40,450	36,000	(500)	-	35,500	(500)
Service Charges	5,000	5,476	5,000	5,586	5,587	5,000	-	-	5,000	-
Proceeds on Sale of Assets	-	20,619	-	2,475	-	-	-	-	-	-
Proceeds on Sale of Materials	-	2,780	-	877	-	-	-	-	-	-
Total Revenue	691,700	711,900	703,900	520,889	696,937	703,900	(31,700)	-	672,200	(31,700)
Expenses:										
Salaries and Wages:										
Salaries - Full Time	1,036,791	1,027,988	1,073,238	756,713	1,073,238	1,073,238	25,574	-	1,098,813	25,574
Salaries - Overtime	50,000	49,496	50,000	47,392	60,000	50,000	-	-	50,000	-
Salaries - Part Time/Temporary	57,428	122,686	73,872	63,030	73,873	73,872	1,559	-	75,431	1,559
Total Salaries and Wages	1,144,219	1,143,075	1,197,111	867,135	1,207,111	1,197,111	27,133	-	1,224,244	27,133
Benefits:										
Total Benefits	352,076	345,625	359,610	272,738	359,610	359,610	22,553	-	382,163	22,553
General Expenses:										
Clothing	7,500	6,180	7,500	7,369	7,500	7,500	-	-	7,500	-
Health and Safety	-	115	-	-	-	-	-	-	-	-
Office Supplies	5,000	6,712	5,000	4,482	6,500	5,000	-	-	5,000	-
Mobile Devices	5,200	4,439	5,500	1,800	4,500	5,500	(300)	-	5,200	(300)
Memberships	3,000	2,104	3,000	1,988	3,000	3,000	-	-	3,000	-
Training and Conferences	14,500	9,513	20,500	5,914	10,000	20,500	-	-	20,500	-
Professional Fees	97,000	23,353	97,000	29,731	22,000	22,000	-	81,000	103,000	81,000
Property Taxes	3,500	3,639	3,500	3,657	3,500	3,500	500	-	4,000	500
Total General Expenses	135,700	56,055	142,000	54,941	57,000	67,000	200	81,000	148,200	81,200
Equipment and Vehicles:										
Vehicle and Equipment - Fuel	161,000	136,893	161,000	95,698	140,000	161,000	(31,000)	-	130,000	(31,000)
Vehicle and Equipment - Maintenance	110,000	241,031	110,000	114,362	175,000	110,000	30,000	-	140,000	30,000
Vehicle Licences	15,000	13,289	15,000	931	15,000	15,000	-	-	15,000	-
Service Agreement - Radios	9,400	9,842	9,400	6,217	9,400	9,400	-	-	9,400	-
Small Equipment	16,500	17,480	16,500	12,767	16,500	16,500	-	-	16,500	-
Equipment Rental	5,000	-	5,000	-	5,000	5,000	-	-	5,000	-
Total Equipment and Vehicles	316,900	418,535	316,900	229,976	360,900	316,900	(1,000)	-	315,900	(1,000)
Road Maintenance:										
Weedcutting and Spraying	35,000	33,583	35,000	49,304	55,000	35,000	-	-	35,000	-
West Nile Virus Prevention	4,000	5,538	7,000	2,842	7,000	7,000	-	-	7,000	-
Municipal Drain Expense	120,000	20,474	165,000	31,008	165,000	165,000	-	235,000	400,000	235,000
Road Maintenance	457,000	418,825	457,000	518,531	459,000	457,000	28,000	85,000	570,000	113,000
Railway Crossings	3,700	3,591	3,700	2,762	3,700	3,700	-	-	3,700	-
Culverts and Bridges	25,000	25,810	25,000	22,490	25,000	25,000	-	-	25,000	-
Cleaning and Grading of Ditches	10,000	20,706	10,000	20,352	10,000	10,000	-	-	10,000	-
Storm and Sewer Drains	45,000	67,511	45,000	50,260	55,000	45,000	55,000	-	100,000	55,000
Weed Control	10,000	-	10,000	8,852	10,000	10,000	10,000	-	20,000	10,000
Winter Control	165,000	184,210	201,050	169,759	201,050	201,050	-	-	201,050	-
Sidewalk Maintenance and Repairs	60,000	22,796	60,000	67,614	70,000	60,000	-	-	60,000	-
Total Road Maintenance	934,700	803,044	1,018,750	943,774	1,060,750	1,018,750	93,000	320,000	1,431,750	413,000
Traffic Signal Maintenance:										
Traffic Signal Maintenance	15,000	27,290	15,000	13,648	15,000	15,000	-	-	15,000	-
Traffic Signs and Devices	40,000	41,431	40,000	22,778	40,000	40,000	-	-	40,000	-
Utilities for Traffic Control	15,000	11,299	15,000	7,418	15,000	15,000	-	-	15,000	-
Total Traffic Signal Maintenance - Public Works	70,000	80,020	70,000	43,845	70,000	70,000	-	-	70,000	-
Traffic Street Light Maintenance:										
Streetlights - Utilities	110,000	188,416	110,000	71,556	110,000	110,000	-	-	110,000	-
General Maintenance	50,000	38,931	50,000	15,969	50,000	50,000	-	-	50,000	-
Streetlights - Rural Intersection	-	1,090	-	-	-	-	-	-	-	-
Total Street Light Maintenance	160,000	228,437	160,000	87,525	160,000	160,000	-	-	160,000	-
Tree Maintenance										
Total Tree Maintenance	155,000	200,323	135,000	65,551	135,000	135,000	-	-	135,000	-
Other Expenses										
Mosquito Control Program	35,000	31,597	55,000	45,616	55,000	55,000	-	-	55,000	-
Transit expense	-	-	-	-	-	-	-	50,000	50,000	50,000
Total Other Expenses	35,000	31,597	55,000	45,616	55,000	55,000	-	50,000	105,000	50,000
Solid Waste										
Total Solid Waste	1,335,300	1,403,148	1,363,900	1,114,372	1,486,000	1,363,900	102,800	-	1,466,700	102,800
Total Expenses	4,638,894	4,709,859	4,818,270	3,725,474	4,951,371	4,743,270	244,687	451,000	5,438,957	695,687
Debt Charges										
Total Debt Charges	664,258	664,258	371,623	278,642	371,623	371,623	(101)	-	371,522	(101)
Transfer to (from) Reserves										
Total Reserve Transfers	1,355,500	1,428,959	257,000	259,475	257,000	257,000	100,000	(316,000)	41,000	(216,000)
Total Operating Expenses and Transfers	6,658,652	6,803,076	5,446,893	4,263,591	5,579,994	5,371,893	344,586	135,000	5,851,479	479,586
Net Operating Budget	5,966,952	6,091,176	4,742,993	3,742,702	4,883,057	4,667,993	376,286	135,000	5,179,279	511,286
Capital Budget										
Description			Tax	Tax	Tax		Cost	Tax		
Engineering - Geotechnical investigations							25,000	25,000		
Project Closeout - Rehabilitation of Pacific Avenue (Simcoe to Richmond)							12,500	-		
Project Closeout - 2020 Mill and Pave Program							2,500	-		
Project Closeout - Rehabilitation - 4th Conc N (Alma - County Road 10)							30,000	-		
Finalize Engineering - McLeod (3rd Concession to Lakewood)							25,000	-		
Engineering - South Riverview Reconstruction (Beneteau Dr to 2nd Conc)							25,000	-		
Reconstruction - Fryer Street Reconstruction - Alma St to Richmond St							2,200,000	-		
Resurface - 2021 Mill and Pave Program							400,000	-		
Engineering - 8th Concession N Reconstruction (Alma to County Rd 10)							100,000	-		
Resurface - 2021 Tar and Chip Program							200,000	-		
Project Closeout - Paved shoulders on Alma Street between Fryer and Meloche Road as per CWATS plan.							25,000	-		
Construct - Pedestrian Crossover							75,000	75,000		
Project Closeout - Replace Bridge 3008 - Long Marsh Drain at Concession 2 North							40,000	-		
Engineering - River Canard at 5th Concession North - Bridge No. 3012. Complete Replacement- (Precommitted)							110,000	-		
Project Closeout - Collision Sideroad over Collision Drain - Culvert No. 3.							15,000	-		
Construction - Hamel Bezaire Drain at 4th Concession North - Culvert No. 59. Complete replacement (Precommitted)							550,000	-		
Engineering - Sucker Creek Bridge over 8th Concession - Bridge 3020							150,000	-		
Replace Equipment - Motor Grader							460,000	-		
New - Equipment - Gravel Compaction Unit							25,000	25,000		
Construct - Multi-use trail - County Road 10 from Walker to Howard- Council Direction							-	-		
Redlights Camera's - Council Directions							-	-		
Single Axl Dump Truck							253,435	-		
Total Capital Request			329,000	208,622	363,000		4,723,435	125,000		
Total Requirement from Taxes			5,071,993	3,951,324	5,246,057				5,304,279	

Town of Amherstburg
 Dep Engineering and Public Works
 Buc Wastewater
 2021 Budget
 Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)
REVENUES:										
Total Revenue	6,337,513	6,375,249	6,485,959	5,023,352	6,752,347	6,485,959	196,388	-	6,682,347	196,388
EXPENSES:										
Sanitary Sewer Collection System (SSCS)										
Building										
General Insurance	30,000	31,886	145,000	154,480	154,480	145,000	35,000		180,000	35,000
Property Taxes	30,000	28,077	30,000	82,231	82,231	30,000	55,000		85,000	55,000
Total Building	60,000	59,963	175,000	236,712	236,711	175,000	90,000	-	265,000	90,000
General Expenses										
Cost allocation -Overhead	203,900	203,900	206,900	155,175	206,900	206,900	3,700		210,600	3,700
Cost allocation - operating expenses	528,700	528,700	539,300	404,475	539,300	539,300	(22,900)		516,400	(22,900)
Professional Fees	-	-	-	-	50,000	-			-	-
Engineering Fees	30,000	-	30,000	7,141	20,000	30,000		30,000	60,000	30,000
Professional Fees	30,000	-	30,000	7,141	70,000	30,000		30,000	60,000	30,000
Collection and Billing Expense	13,000	12,527	13,000	8,815	13,000	13,000			13,000	-
Total General Expenses - SSSCS	775,600	745,127	789,200	575,606	829,200	789,200	(19,200)	30,000	800,000	10,800
Environmental Services										
General Maintenance	15,000	12,089	15,000	12,669	15,000	15,000			15,000	-
Sewer Flushing	35,000	58,015	35,000	41,507	50,000	35,000			35,000	-
Service Connection Inspection and Camera	2,000	3,862	2,000	2,186	2,000	2,000			2,000	-
Service Connection Repair and Maintenance	35,000	43,283	35,000	26,199	40,000	35,000			35,000	-
Maintenance - Inflow and Infiltration	360,000	188,395	360,000	78,181	100,000	360,000			360,000	-
Manhole Cleaning and Maintenance	10,000	15,835	10,000	7,005	8,000	10,000			10,000	-
Total Environmental Services - SSSCS	457,000	321,479	457,000	167,748	215,000	457,000	-	-	457,000	-
Total Expenses - Sanitary Sewage Collection System	1,292,600	1,126,569	1,421,200	980,065	1,280,911	1,421,200	70,800	30,000	1,522,000	100,800
Amherstburg Sanitary Sewer Treatment System (ASSTS)										
General										
Utilities	315,000	307,249	315,000	226,040	315,000	315,000	20,000		335,000	20,000
Property Taxes	8,000	8,028	8,000	8,290	8,290	8,000			8,000	-
Total General - ASSTS	323,000	315,277	323,000	234,330	323,290	323,000	20,000	-	343,000	20,000
Environmental Services										
Sludge - Landfill Tipping Fees	50,000	75,681	70,000	60,087	90,000	70,000			70,000	-
Contract OCWA - A'burg Plant	340,000	398,437	345,000	258,432	345,000	345,000	6,900		351,900	6,900
OCWA Maintenance Items	110,000	189,779	110,000	68,099	110,000	110,000			110,000	-
OCWA After Hour Call In	25,000	24,993	25,000	19,736	27,000	25,000			25,000	-
Total Environmental Services - ASSTS	525,000	688,890	550,000	406,354	572,000	550,000	6,900	-	556,900	6,900
Total Expenses - Amherstburg Sanitary Sewer Treat	848,000	1,004,167	873,000	640,683	895,290	873,000	26,900	-	899,900	26,900
McGregor Sewage Lagoon System (MSLS)										
Building										
Utilities	27,000	17,819	27,000	13,158	20,000	27,000	(5,000)		22,000	(5,000)
Property Taxes	2,500	2,112	2,500	2,129	2,129	2,500			2,500	-
Total Building Expenses - MSLS	29,500	19,931	29,500	15,287	22,129	29,500	(5,000)	-	24,500	(5,000)
Environmental Services										
Contract OCWA - McGregor	164,000	177,153	164,000	123,070	164,000	164,000	3,280		167,280	3,280
OCWA Plant Maintenance Items	35,000	108,633	35,000	25,037	35,000	35,000			35,000	-
OCWA After Hour Call In	10,000	9,711	10,000	5,345	7,000	10,000			10,000	-
Total Environmental Services - MSLS	209,000	295,497	209,000	153,453	206,000	209,000	3,280	-	212,280	3,280
Total Expenses - McGregor Sewage Lagoon System	238,500	315,428	238,500	168,740	228,129	238,500	(1,720)	-	236,780	(1,720)
Edgewater Sewage Lagoon System (ESLS)										
Building										
Utilities	35,000	27,069	35,000	21,631	35,000	35,000	(8,000)		27,000	(8,000)
Property Taxes	35,000	34,858	35,000	35,820	35,820	35,000			35,000	-
Total Building - ESLS	70,000	61,927	70,000	57,451	70,820	70,000	(8,000)	-	62,000	(8,000)
Environmental Services										
Contract OCWA - Edgewater	170,000	168,329	170,000	127,680	170,000	170,000	3,400		173,400	3,400
Lagoon Treatment	75,000	65,262	-	-	-	-			-	-
OCWA Plant Maintenance Items	45,000	51,290	45,000	6,497	45,000	45,000			45,000	-
OCWA After Hour Call In	5,000	7,921	5,000	6,069	6,500	5,000			5,000	-
OCWA Meyers Pump Stations	10,000	19,177	10,000	14,787	15,000	10,000			10,000	-
Total Environmental Services - ESLS	305,000	311,979	230,000	155,033	236,500	230,000	3,400	-	233,400	3,400
Total Expenses - Edgewater Sewage Lagoon System	375,000	373,906	300,000	212,485	307,320	300,000	(4,600)	-	295,400	(4,600)
Big Creek Sewage Treatment and Collection System (Big Creek)										
Building										
Utilities	30,000	21,052	30,000	15,302	23,000	30,000	(6,000)		24,000	(6,000)
Total Building - Big Creek	30,000	21,052	30,000	15,302	23,000	30,000	(6,000)	-	24,000	(6,000)
Environmental Services										
Contract OCWA - Big Creek Plant	120,000	118,795	120,000	88,587	120,000	120,000	2,400		122,400	2,400
OCWA Plant Maintenance Items	12,500	28,864	12,500	5,948	20,000	12,500			12,500	-
OCWA After Hour Call In	5,000	2,849	5,000	2,409	4,000	5,000			5,000	-
Total Environmental Service - Big Creek	137,500	150,508	137,500	96,944	144,000	137,500	2,400	-	139,900	2,400
Total Expenses - Big Creek Sewage Treatment and C	167,500	171,560	167,500	112,246	167,000	167,500	(3,600)	-	163,900	(3,600)
McLeod SBR Sewage Treatment and Collection System (McLeod)										
Building										
Utilities	75,000	75,457	75,000	55,434	78,800	75,000	(1,700)		73,300	(1,700)
Property Taxes	21,000	20,130	21,000	20,089	21,000	21,000			21,000	-
Total Building - McLeod	96,000	95,587	96,000	75,523	99,800	96,000	(1,700)	-	94,300	(1,700)
Environmental Services										
Contract OCWA - McLeod Plant	185,000	180,568	185,000	138,729	185,000	185,000	3,700		188,700	3,700
OCWA Plant Maintenance Items	30,000	68,212	30,000	9,916	30,000	30,000			30,000	-
OCWA After Hour Call In	12,000	17,871	12,000	9,579	13,500	12,000			12,000	-
Total Environmental Services - McLeod	227,000	266,651	227,000	158,224	228,500	227,000	3,700	-	230,700	3,700
Total Expenses - McLeod Sewage Treatment and C	323,000	362,238	323,000	233,747	328,300	323,000	2,000	-	325,000	2,000
Boblo Island Sewage Treatment System										
Building										
Utilities	30,000	20,123	30,000	18,975	25,000	30,000	(8,000)		22,000	(8,000)
Total Building - Boblo	30,000	20,123	30,000	18,975	25,000	30,000	(8,000)	-	22,000	(8,000)
Environmental Services										
Contract OCWA - Boblo Plant	95,000	95,913	95,000	70,606	95,000	95,000	1,900		96,900	1,900
OCWA Plant Maintenance Items	15,000	30,040	15,000	3,452	15,000	15,000			15,000	-
OCWA After Hours Call In	2,200	5,810	2,200	2,009	3,000	2,200			2,200	-
Total Environmental Service - Boblo	112,200	131,763	112,200	76,067	113,000	112,200	1,900	-	114,100	1,900
Total Expenses - Boblo Island Sewage Treatment S	142,200	151,886	142,200	95,041	138,000	142,200	(6,100)	-	136,100	(6,100)
Total Expenses before Reserves and Debt Charges	3,386,800	3,505,754	3,465,400	2,443,007	3,344,950	3,465,400	83,680	30,000	3,579,080	113,680
Capital/Reserve Transfers	304,346	563,948	324,752	299,752	324,753	676,426	(146,895)	-	529,531	(146,895)
Debt Charges - Waste Water										
Total Debt Charges - Waste Water	2,266,368	2,266,368	2,344,133	1,856,696	2,344,133	2,344,133	(31,237)		2,312,896	(31,237)
Total Expenses - Waste Water Department	5,957,514	6,336,070	6,134,285	4,599,455	6,013,836	6,485,959	(94,452)	30,000	6,421,507	(64,452)
Net Operating Budget	(380,000)</									

Town of Amherstburg
 Dep: Engineering and Public Works
 Bud: Water
 2021 Budget
 Year ending December 31, 2021

	2019 Budget	Yearend 2019 Actuals	2020 Budget	2020 Q3 Actuals	2020 Projected	2021 Base Budget	Request - Base Budget	Request - One Time	2021 Total Budget	Budget Increase/ (Decrease)	Issue Paper Ref. No.
REVENUES:											
Total Revenues	4,833,033	5,119,196	4,951,293	3,929,406	5,225,033	4,951,293	275,340	10,000	5,236,633	285,340	WATER-1
EXPENSES:											
Salaries and Wages											
Salaries - Full Time	684,044	681,574	783,549	479,486	668,000	783,549	44,518	-	828,067	44,518	
Salaries - Overtime	27,500	48,117	27,500	13,173	27,500	27,500	-	-	27,500	-	
Salaries - Part Time/Temporary	9,289	3,990	9,289	3,167	9,289	9,289	730	-	10,019	730	
Total Salaries and Wages	720,834	733,681	820,338	495,826	704,789	820,338	45,248	-	865,586	45,248	CORP STAFF
Benefits											
Total Benefits	267,571	247,437	301,549	201,804	273,143	301,549	23,614	-	325,163	23,614	CORP STAFF
General Expenses											
Clothing	7,500	9,117	8,500	6,979	8,500	8,500	-	-	8,500	-	
Training and Conferences	8,500	13,350	14,000	7,059	11,000	14,000	-	-	14,000	-	
Cost Allocation - Operating Expenses	80,000	80,000	81,600	61,200	81,600	81,600	(1,300)	-	80,300	(1,300)	CSGL-1
Cost Allocation - Overhead	574,200	574,200	582,700	437,025	582,700	582,700	31,100	-	613,800	31,100	CSGL-1
Office Supplies	1,000	989	1,000	550	1,000	1,000	-	-	1,000	-	
Advertising	750	411	750	157	400	750	-	-	750	-	
Professional Fees	100,000	46,524	25,000	46,835	66,835	25,000	-	-	25,000	-	
Mobile Devices	3,600	2,950	3,500	1,026	3,000	2,900	(300)	-	2,600	(300)	CSIT-8
Memberships	1,000	888	1,000	931	1,100	1,000	-	-	1,000	-	
Conservation Authority Levy	70,000	60,540	70,000	46,828	62,437	70,000	(5,700)	-	64,300	(5,700)	CSGL-7
Total General Expenses	846,550	788,969	788,050	608,589	818,572	787,450	23,800	-	811,250	23,800	
Building Expenses											
General Insurance	36,000	38,263	109,000	129,139	129,139	109,000	40,500	-	149,500	40,500	CLERKS-3
Utilities	210,000	198,455	210,000	143,314	210,000	210,000	-	-	210,000	-	
General Maintenance	207,000	27,900	157,000	8,426	12,000	7,000	-	-	7,000	-	
Property Taxes	28,000	27,387	28,000	27,450	28,000	28,000	-	-	28,000	-	
Total Building Expenses	481,000	292,005	504,000	308,328	379,139	354,000	40,500	-	394,500	40,500	
Equipment and Vehicles											
Vehicle and Equipment Maintenance	17,000	21,492	17,000	8,179	17,000	17,000	-	-	17,000	-	
Service Agreement - Radios	9,400	9,774	9,400	7,772	9,400	9,400	-	-	9,400	-	
Miscellaneous Water Equipment	20,000	5,869	20,000	8,630	20,000	20,000	-	5,600	25,600	5,600	WATER-2
Collection and Billing Expense	180,000	161,198	180,000	131,289	180,000	180,000	-	-	180,000	-	
Total Equipment and Vehicles	226,400	198,333	226,400	155,869	226,400	226,400	-	5,600	232,000	5,600	
Contracted Services											
Contract OCWA	630,000	643,693	630,000	475,815	670,000	630,000	12,600	-	642,600	12,600	WATER-3
OCWA Maintenance Items	50,000	114,602	50,000	21,685	50,000	50,000	-	-	50,000	-	
Total Contracted Services	680,000	758,295	680,000	497,500	720,000	680,000	12,600	-	692,600	12,600	
Service Maintenance											
Service Maintenance	103,000	76,418	103,000	93,668	120,000	103,000	-	-	103,000	-	
Main Maintenance	60,000	46,958	60,000	42,287	60,000	60,000	-	-	60,000	-	
Backflow Prevention	27,000	29,810	27,000	15,964	27,000	27,000	-	-	27,000	-	
Water Meter Repairs and Maintenance	85,000	111,020	85,000	90,928	125,000	85,000	30,000	-	115,000	30,000	WATER-4
Sample Station Repairs and Maintenance	2,000	634	2,000	5,238	5,500	2,000	6,000	-	8,000	6,000	WATER-5
Water Valve Repair and Maintenance	19,000	6,532	19,000	12,743	15,000	19,000	-	-	19,000	-	
Blowoff Repairs and Maintenance	3,000	1,624	3,000	1,068	2,000	3,000	-	-	3,000	-	
Fire Hydrant Repair and Maintenance	10,000	19,230	10,000	11,840	13,500	10,000	4,000	-	14,000	4,000	WATER-6
Coin Operated Filling Stations (2)	3,000	1,387	3,000	67	1,000	3,000	-	-	3,000	-	
Total Service Maintenance	312,000	293,613	312,000	273,804	369,000	312,000	-	40,000	352,000	40,000	
Water Programs											
DWQMS Audit expenses	5,000	2,963	5,000	3,428	3,428	5,000	-	-	5,000	-	
Water Conservation Program	1,500	1,500	1,500	-	-	1,500	-	-	1,500	-	
Total Water Programs	6,500	4,463	6,500	3,428	3,428	6,500	-	-	6,500	-	
Total Expenses before Reserves and Debt Charges - Water	3,540,855	3,316,796	3,638,837	2,545,148	3,494,471	3,488,237	145,762	45,600	3,679,599	191,362	
Transfer to/from Reserves											
Total Transfer to Reserve - Water	(17,200)	1,322,424	28,079	200,000	178,079	1,108,679	(1,346,183)	-	(237,504)	(1,346,183)	
Debt Charges - Water											
Total Debt Charges - Water	354,378	354,379	354,377	265,784	354,378	354,377	2	-	354,379	2	
Total Operating Expenses and Transfers	3,878,033	4,993,599	4,021,293	3,010,932	4,026,928	4,951,293	(1,200,420)	45,600	3,796,473	(1,154,820)	
Net Operating Budget	(955,000)	(125,597)	(930,000)	(918,474)	(1,198,105)	-	(1,475,760)	35,600	(1,440,160)	(1,440,160)	
Capital Budget											
Description	User Rates	User Rates	User Rates	User Rates	User Rates	User Rates	Cost	User Rates			
Project Closeout - Watermain Replacement on Pacific Avenue (Simcoe to Richmond)							12,500				EPW-CAP-2
Engineering - Watermain Replacement Ventnor Avenue (Baltic to Atlantic)							70,000	70,000			WATER-CAP-1
New - WM-03 - 2007 Savana Van							24,000	24,000			WATER-CAP-6
Engineering - New 300mm watermain on Lowes Sideroad and 300mm watermain on 2nd Concession							82,000	56,160			WATER-CAP-2
Replace Plant capital renewals							200,000				WATER-CAP-3
Construct - Supervisory Control and Data Acquisition (SCADA) Installation and Electrical Upgrades							1,265,000	1,265,000			WATER CAP-4
Engineering - Secondary discharge pipe - AWWP							25,000	25,000			WATER-CAP-5
Total Capital Request	955,000	125,597	930,000	358,501	930,000	-	1,678,500	1,440,160			
Total Requirement from User Rates	-	-	-	(559,973)	(268,105)	-	-	0			

Town of Amherstburg - 2021 Capital Budget												
Budget Centre	Issue Paper	Project Name	Capital Cost (\$)	Project Description	Taxation/ User Rates	Federal Gas Tax	Grants	Reserves	Reserve Fund General	Other	Total Funding	
Taxation Funded:												
Roads												
PW	EPW-CAP-1	Engineering -Geotechnical investigation for 2021 projects	25,000	Pre-engineering allows for more accurate budget estimates and earlier tendering	25,000						25,000	
PW	EPW-CAP-2,3,4	Project Close Out Cost-2020	45,000		-			45,000			45,000	
PW	EPW-CAP-5	Engineering - McLeod Avenue Rehabilitation from 3rd Concession South to Lakewood Drive. Full reconstruction recommended. 1200 metres in length.	25,000	Required due to lifecycle renewal. Asphalt is cracked and breaking apart.	-				25,000		25,000	
PW	EPW-CAP-6	Engineering - South Riverview Rehabilitation from Beneteau to the 2nd Concession. Full Reconstruction recommended. 850 metres in length. 6.7m wide.	25,000	Required due to lifecycle renewal. Road is breaking apart. Ongoing maintenance costs. Engineering in 2019 for 2020 construction	-				25,000		25,000	
PW	EPW-CAP-7	Engineering - Fryer Street from Simcoe to Alma. Recommendation would be a full reconstruction including curb and gutter, storm sewers	2,200,000	Required due to lifecycle renewal. Asphalt is cracked and breaking apart. Preliminary estimate Project to be Done in Phases	-	1,100,000			1,100,000		2,200,000	
PW	EPW-CAP-8	Mill & Pave - 2021	400,000	Required due to lifecycle renewal. Asphalt is crumbling. Entire asphalt surface will need to be removed and replaced.	-				400,000		400,000	
PW	EPW-CAP-9	Engineering - 8th Concession North rehabilitation between Texas Road and County Road 10.	100,000	Required due to lifecycle renewal. Asphalt is cracked and breaking apart. Preliminary estimate	-				100,000		100,000	
PW	EPW-CAP-10	Tar & Chip	200,000	(list streets (point to point)	-				200,000		200,000	
Sidewalks, Pathways and Streetlights												
PW	EPW-CAP-11	Paved shoulders on Alma Street between Fryer and Meloche Road as per CWATS plan.	25,000	Project close out cost	-			25,000			25,000	
PW	EPW-CAP-12	Pedestrian Crossovers	75,000		75,000						75,000	
PW	EPW-CAP-21	Sidewalk County Road 10- Council Directed Not Funded									-	
PW	EPW-CAP-22	Red Light Camera- Council Directed Not Funded									-	
		Total	3,120,000		-	100,000	1,100,000	-	70,000	1,850,000	-	3,120,000
Culverts and Bridges												
PW	EPW-CAP-14	Engineering - Long Marsh Drain at Concession 2 North - Bridge No. 3008. Complete Replacement	40,000	Project close out	-			40,000			40,000	
PW	EPW-CAP-15	Engineering - River Canard at 5th Concession North - Bridge No. 3012. Complete Replacement	110,000	The 2016 Bridge Study recommended that this bridge receive further structural investigation. This investigation was completed in 2017 and revealed severe deterioration of beams in the travel portion of the roadway.	-		84,700	25,300			110,000	
PW	EPW-CAP-16	Engineering - Collison Sideroad over Collison Drain - Culvert No. 3.	15,000	Project close out	-			15,000			15,000	
PW	EPW-CAP-17	Engineering - Hamel Bezaire Drain at 4th Concession North - Culvert No. 59. Complete replacement	550,000	The 2016 Bridge Study recommended that this culvert receive further structural investigation. This investigation was completed in 2017 and revealed excessive structural decay and spalling of the underside of deck. This culvert may be load limited with potential for closure dependent on timing for replacement	-				550,000		550,000	
PW	EPW-CAP-18	Engineering - Sucker Creek Bridge over 8th Concession - Bridge 3020	150,000	The 2020 Bridge and Culvert Study recommended that this bridge be replaced. It has an estimated installation year of 1960. This issue paper is for all engineering costs, up to and included project close-out. This will allow for accurate future budgeting.	-				150,000		150,000	
		Total	865,000		-	-	84,700	80,300	700,000	-	865,000	
Fleet and Equipment												
Parks	PARKS-CAP-9	Unit 210 - Ford Ranger - Light Duty Pick Up Truck. LISTED IN NOW UNDER THE ASSET MANAGEMENT PLAN.	35,000	The current Parks-210 is a 2006 Ranger Pick-Up. The vehicle is utilized by the parks department watering flowers in the summer months and winter sidewalk maintenance at Town facilities. This is vehicle is beyond the useful life expectance and requires replacement under the lifecycle program.	-			35,000			35,000	
PW	EPW-CAP-19	Unit 220 - John Deere Grader. Required to maintain all gravel roads as well as assist in winter control. LISTED IN NOW UNDER THE ASSET MANAGEMENT PLAN	460,000	Current motor grader is a 1991 John Deere 770 BH. This grader is 29 years old and well beyond the lifecycle expectance. The new grader will be outfitted with one-way plow and wings for winter control similar to the current unit.	-			100,000	360,000		460,000	
Parks	PARKS-CAP-10	Unit 710 - Chevy Silverado - Light Duty Pick Up Truck. LISTED IN NOW UNDER THE ASSET MANAGEMENT PLAN.	40,000	The current Parks-710 unit is a 2004 Chevrolet Silverado pick-up. The vehicle is utilized by the parks department watering flowers in the summer months and winter sidewalk maintenance at Town facilities. This is vehicle is beyond the useful life expectance and requires replacement under the lifecycle program.	-			40,000			40,000	
Parks	PARKS-CAP-11	Unit RS-1 - Chevy Silverado - Light Duty Pick Up Truck with Plow and Salter. LISTED IN NOW UNDER THE ASSET MANAGEMENT PLAN.	35,000	The current Parks-RS-1 unit is a 2009 Chevrolet Silverado pick-up. The vehicle is utilized by the parks department for Parks maintenance in the summer months and winter maintenance at Town facilities. This is vehicle is beyond the useful life expectance and requires replacement under the lifecycle program.	-			35,000			35,000	

Town of Amherstburg - 2021 Capital Budget											
Budget Centre	Issue Paper	Project Name	Capital Cost (\$)	Project Description	Taxation/ User Rates	Federal Gas Tax	Grants	Reserves	Reserve Fund General	Other	Total Funding
Fire	FIRE-CAP-3	Auto Extrication Equipment	35,000		35,000			-			35,000
Fire	FIRE-CAP-2	Replacement of Water & Ice Rescue Equipment	25,000		25,000			-			25,000
PW		Single Axle Dump Truck	256,435						256,435		
Fire	FIRE-CAP-1	SCBA Equipment (pre-commitment)	625,749		11,703			614,046	-		625,749
PWD	EPW-CAP-20	Gravel Compaction Unit	25,000		25,000						25,000
Building	BUILD-CAP-1	Unit BP-02 - Ford Ranger - Light Duty Pick Up Truck. LISTED IN NOW UNDER THE ASSET MANAGEMENT PLAN.	35,000	The current BP-02 is a 2008 Ranger Pick-Up. The vehicle is utilized by the building department to attend construction site to complete inspections on building constructions. This is vehicle is beyond the useful life expectance and requires replacement under the lifecycle program.	-			35,000			35,000
		Total	1,572,184		96,703	-	-	859,046	616,435	-	1,572,184
Total Road Related and Fleet			5,557,184		196,703	1,100,000	84,700	1,009,346	3,166,435	-	5,557,184
Facilities:											-
Facilities	FAC-CAP-1	Install Ventilation System - PW Building	55,000		55,000						55,000
Facilities	FAC-CAP-5	Replace Pavement at station 2	100,000		-				100,000		100,000
Parks	PARKS-CAP-7	Co-An Park Capital Funding	15,000		-			15,000			15,000
Libro	LIBRO-CAP-2	Diamond Libro	75,000		-			75,000			75,000
Libro	LIBRO-CAP-1	Replace compressors	15,000		-				15,000		15,000
Facilities	FAC-CAP-2	Demolition Massen Building	75,000		75,000			-			75,000
Facilities	FAC-CAP-3	Remove Communication Tower	25,000		-				25,000		25,000
Facilities	FAC-CAP-4	Replace HVAC Parks	55,000		-				55,000		55,000
Parks	PARKS-CAP-8	BelleVue Improvement	-		-						-
Parks	PARKS-CAP-5	Mickle Park Upgrades- Phase 1	75,000		75,000						75,000
Parks	PARKS-CAP-1	Todd Jones and splash pad renewal	50,000		50,000						50,000
Parks	PARKS-CAP-6	Ranta Park Upgrades	170,000		-					170,000	170,000
Parks	PARKS-CAP-2	Skate Park Relocation	75,000		-			75,000			75,000
Parks	PARKS-CAP-3	Refurbish Tennis courts	25,000		-				25,000		25,000
Town	PARKS-CAP-4	Development of Waterfront	300,000		-			300,000			300,000
		Total	1,110,000		255,000	-	-	465,000	220,000	170,000	1,110,000
Other											-
IT	POLICE-CAP-1	Telecommunications Tower	600,000		-				600,000		600,000
Fire	FIRE-CAP-4	Paging equipment replacement	20,000		20,000						20,000
IT	CSIT-CAP-1	IT Life Cycle Capital	55,800		-			55,800			55,800
IT	VARIOUS	IT Equipment for New Staffing	\$ 14,305		14,305						14,305
Facilities	VARIOUS	Furniture & Fixtures for New Staffing	\$ 10,950		10,950						10,950
					-						-
Total Facilities and Other			701,055		45,255	-	-	55,800	600,000	-	701,055
Taxation Funded Total			7,368,239		496,958	1,100,000	84,700	1,530,146	3,986,435	170,000	7,368,239

Town of Amherstburg - 2021 Capital Budget											
Budget Centre	Issue Paper	Project Name	Capital Cost (\$)	Project Description	Taxation/ User Rates	Federal Gas Tax	Grants	Reserves	Reserve Fund General	Other	Total Funding
Wastewater Rate Funded											
		Total	-		-	-	-	-			-
Development Servicing											
Wastewater	WW-CAP-1	Southeast Quadrant Phase 1 - Lowes Sideroad Pump Station, Sanitary sewers	230,000	This includes the detailed design and tendering for the new pump station and gravity sewer on Lowes and forcemain along Lowes	159,280					70,720	230,000
Wastewater	WW-CAP-2	Pump Station west of Big Creek and associated forcemain	125,000	This includes the detailed design and tender for the new pump station west of Big Creek and forcemain to the 2nd Concession. It also includes the sanitary sewer on Lowes, west of Fryer.	85,560					39,440	125,000
		Total	355,000		244,840	-	-	-	-	110,160	355,000
Wastewater Collection System - Pump Stations											
Wastewater	WW-CAP-3	Lifecycle Replacement Program Work	250,000		-				250,000		250,000
		Total	250,000		-	-	-	-	250,000	-	250,000
Environmental - Lagoon System											
Wastewater	WW-CAP-4	Edgewater Lagoon Decommissioning	900,000	This is the final phase of the edgewater lagoon decommissioning. It involves the creation of the wet weather cell for PS22 and the conversion of the remaining 2.5 lagoon cells to wetland.	-			900,000		-	900,000
		Total	900,000		-	-	-	900,000	-	-	900,000
Wastewater - Equipment											
	WATER-CAP-6	Vehicle Replacement - Unit WM-07. 2007 Ford Ranger 4x4 - Budget \$40,000 - 60% Water 40% Sewer	16,000	Unit WM-03 is a 2007 Savana Van beyond its useful life. This unit is used by the Water Division union staff for maintaining Town owned infrastructure and meter repairs. The plan is to replace the van with a similar type utility van. The price will include shelving unit for supply storage.	16,000						16,000
		Total	16,000		\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Wastewater Rate Funded Total			1,521,000		260,840	-	-	900,000	250,000	110,160	1,521,000

Town of Amherstburg - 2021 Capital Budget											
Budget Centre	Issue Paper	Project Name	Capital Cost (\$)	Project Description	Taxation/ User Rates	Federal Gas Tax	Grants	Reserves	Reserve Fund General	Other	Total Funding
Water Rate Funded											
											-
Water	EPW-CAP-2	Pacific Avenue Watermain Replacement from Simcoe to Richmond. Upgrade 200mm ductile pipe watermain to class 150. 600m	\$12,500	Project Closeout costs	-			12,500		-	12,500
Water	WATER-CAP-1	Future Watermain Replacements 2021-2027	\$70,000	Detailed design engineering for the replacement of the 150mm ductile iron watermain on Ventnor Avenue from Baltic to Atlantic	70,000					-	70,000
		Total	82,500		70,000	-	-	12,500	-		82,500
Development Servicing											
											-
Water	WATER-CAP-2	Lowes Sideroad Watermain	\$82,000	This includes the detailed design for the new pump station and gravity sewer on Lowes, forcemain along Lowes & Fryer, new pump station west of Big Creek and forcemain to the 2nd Concession. It also includes the sanitary sewer on Lowes, west of Fryer.	56,160					25,840	82,000
		Total	82,000		56,160	-	-	-	-	25,840	82,000
Water Treatment Plant - Upgrades and Replacements											
											-
Water	WATER-CAP-3	Lifecycle Replacement Program Work	\$200,000		-	-			200,000	-	200,000
Water	WATER-CAP-4	Supervisory Control and Data Acquisition (SCADA) Upgrade. New computer system to operate the plant. Upgrades to MCC electrical, panels, cabling and conduit to be done at the plant as well	\$1,265,000	Supervisory Control and Data Acquisition (SCADA) installaton. New computer system to operate the plant.	1,265,000					-	1,265,000
Water	WATER-CAP-5	Engineering - Secondary Discharge Pipe at the Amherstburg Water Treatment Plant	\$25,000	As recommended in the water Masterplan, the installation of a second 600mm discharge pipe from the AWTP would provide redundancy and added reliability.	25,000						25,000
Water	WATER-CAP-6	Vehicle Replacement - Unit WM-07. 2007 Ford Ranger 4x4 - Budget \$40,000 - 60% Water 40% Sewer	\$24,000	Unit WM-03 is a 2007 Savana Van beyond its useful life. This unit is used by the Water Division union staff for maintaining Town owned infrastructure and meter repairs. The plan is to replace the van with a similar type utility van. The price will include shelving unit for supply storage.	24,000						24,000
		Total	1,514,000		1,314,000	-	-	-	200,000	-	1,514,000
Water Rate Funded Total			1,678,500		1,440,160	-	-	12,500	200,000	25,840	1,678,500