

Consolidated Financial Statements of the

**CORPORATION OF THE
TOWN OF AMHERSTBURG**

December 31, 2024

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MANAGEMENT'S REPORT

The accompanying consolidated financial statements of The Corporation of the Town of Amherstburg (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Management meets with the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MNP LLP, independent external auditors appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

Amherstburg, Canada
July 14, 2025

Michael Prue
Mayor

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Town of Amherstburg of Town of Amherstburg:

Opinion

We have audited the financial statements of Town of Amherstburg (the "Municipality"), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of financial activities changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2024, and the results of its operation, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statement for the year ended December 31, 2023 were audited by another auditor who expressed an unmodified opinion on those statements on November 25, 2024.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Municipality as a basis for forming an opinion on the financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

London, Ontario

July 14, 2025

MNP LLP

Chartered Professional Accountants

Licensed Public Accountants

MNP

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Statement of Financial Position

Year ended December 31, 2024, with comparative information for 2023

	2024	2023
Financial assets		
Cash	\$ 68,672,065	\$ 65,610,510
Taxes receivable (note 4)	3,956,122	1,836,950
Trade and other receivables	7,283,970	5,078,449
Drainage receivables	3,436,594	2,824,238
Investment in government business enterprise (note 5)	6,214,200	6,186,379
	\$ 89,562,951	\$ 81,536,526
Financial liabilities		
Bank indebtedness (note 13)	\$ 940,230	\$ 941,481
Accounts payable and accrued liabilities	9,396,904	7,869,601
Accrued interest on long-term debt	470,327	502,435
Municipal debt (note 7)	23,789,132	25,925,683
Employee future benefit obligations (note 8)	17,246,700	18,038,400
Asset retirement obligations (note 11)	500,000	500,000
Deferred revenue (Schedule 2)	28,045,202	25,669,991
	80,388,495	79,447,591
Net financial assets	9,174,456	2,088,935
Non-financial assets		
Tangible capital assets (note 6) (Schedule 1)	281,170,328	276,368,842
Prepaid expenses	1,540,389	203,982
	282,710,717	276,572,824
Commitments and contingencies (notes 14 and 15)		
Accumulated surplus (Schedule 4)	\$ 291,885,174	\$ 278,661,759

The accompanying notes are an integral part of these consolidated financial statements.

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Statement of Financial Activities

Year ended December 31, 2024, with comparative information for 2023

	Budget (note 16)	2024	2023
Revenue:			
Taxation	\$ 31,305,898	\$ 32,579,433	\$ 29,566,127
User charges	6,605,863	1,792,055	2,601,484
Water charges	6,373,156	7,271,828	6,358,565
Wastewater charges	7,085,111	7,775,085	7,242,438
Government transfers	5,638,242	8,986,858	8,085,729
Other	1,830,142	5,155,890	12,492,118
Interest	495,600	2,740,376	2,858,948
Income from government business enterprise	248,000	283,360	319,424
Gain on disposal of tangible capital assets	-	404,108	723,561
	59,582,012	66,988,995	70,248,394
Expenses:			
General government	8,144,870	7,380,851	7,325,417
Protection to persons and property	9,451,353	9,938,625	8,889,107
Transportation services	10,395,041	10,354,551	7,882,926
Environmental services	17,419,924	15,463,284	14,362,007
Recreation and cultural services	8,106,038	8,097,898	6,407,656
Planning and development	2,694,821	2,530,371	2,800,409
	56,212,048	53,765,580	47,667,522
Annual surplus	3,369,964	13,223,415	22,580,872
Accumulated surplus, beginning of year	278,661,759	278,661,759	256,080,887
Accumulated surplus, end of year	\$ 282,031,723	\$ 291,885,174	\$ 278,661,759

The accompanying notes are an integral part of these consolidated financial statements.

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Statement of Change in Net Financial Assets (Net Debt)

Year ended December 31, 2024, with comparative information for 2023

	2024		2023
	Actual		Actual
Annual surplus	\$ 13,223,415	\$	22,580,872
Amortization of tangible capital assets	10,621,822		10,271,938
Acquisition of tangible capital assets	(15,449,792)		(26,018,995)
Gain on sale of tangible capital assets	(404,108)		(319,151)
Proceeds on sale of tangible capital assets	430,591		723,561
Use of (acquisition) of prepaid expense	(1,336,407)		(3,898)
Change in net financial assets	7,085,521		7,234,327
Net financial assets (debt), beginning of year	2,088,935		(5,145,392)
Net financial assets, end of year	\$ 9,174,456	\$	2,088,935

The accompanying notes are an integral part of these consolidated financial statements.

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Statement of Cash Flows

Year ended December 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operations:		
Annual surplus	\$ 13,223,415	\$ 22,580,872
Items not involving cash:		
Amortization of tangible capital assets	10,621,822	10,271,938
Gain on sale of tangible capital assets	(404,108)	(319,151)
Increase in employee benefits payable	(791,700)	(284,900)
Income from government business enterprise	(283,360)	(319,424)
Change in non-cash operating working capital:		
Taxes receivable	(2,119,172)	(591,241)
Accounts receivable	(2,205,521)	(1,088,194)
Drain receivables	(612,356)	(931,371)
Prepaid expenses	(1,336,407)	(3,898)
Accounts payable	1,527,304	(625,884)
Deferred revenue	2,375,211	2,882,755
Accrued interest	(32,108)	(53,152)
Net change in cash from operations	19,963,019	31,518,350
Investing:		
Dividends received from government business enterprise	255,538	269,636
Net change in cash from investing	255,538	269,636
Capital:		
Acquisition of tangible capital assets	(15,449,792)	(26,018,995)
Proceeds on sale of tangible capital assets	430,591	723,561
Net change in cash from capital	(15,019,201)	(25,295,434)
Financing:		
Decrease in bank indebtedness	(1,251)	699
Long-term debt repaid	(2,136,551)	(2,058,566)
Net change in cash from financing	(2,137,802)	(2,057,867)
Increase in cash	3,061,555	4,434,685
Cash, beginning of year	65,610,510	61,175,825
Cash, end of year	\$ 68,672,065	\$ 65,610,510

The accompanying notes are an integral part of these consolidated financial statements.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

The Corporation of the Town of Amherstburg (the “Town”) is a municipality under the Province of Ontario incorporated in 1998 and operates under the provision of the Municipal Act, 2001.

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Town are the representation of management and have been prepared in accordance with Canadian Public Sector Accounting Standards (“PSAS”) as defined in the CPA Canada Public Sector Accounting Handbook. Significant aspects of the accounting policies are as follows.

(a) (i) *Basis of consolidation*

These consolidated financial statements reflect the assets, liabilities, operating revenues and expenses, reserves, reserve funds, and changes in investment in tangible capital assets of the Town.

(ii) *Investment in government business enterprises*

Essex Power Corporation (“Essex Power”), a government business enterprise, is accounted for using the modified equity basis of accounting, consistent with Canadian generally accepted accounting principles as recommended by PSAB for investments in Government Business Enterprises. Under this method, Essex Power’s accounting policies are not adjusted to conform with those of the Town and inter-organizational transactions and balances are not eliminated. The Town recognizes its equity interest in the annual income or loss of Essex Power in its consolidated statement of financial activities with the corresponding increase or decrease in its investment asset account. Any dividends the Town may receive from Essex Power will be reflected as reductions in the investment account.

(iii) *Accounting for county and school board transactions*

The taxation, other revenues, expenditures, assets, and liabilities with respect to the operations of the school boards and the County of Essex are not reflected in the municipal fund balances of these consolidated financial statements.

(iv) *Trust funds*

There are no trust funds administered by the Town.

(b) *Basis of accounting*

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods and services and the creation of a legal obligation to pay.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(b) Basis of accounting (continued)

The focus of PSAB financial statements is on the financial position of the Town and changes thereto. The Consolidated Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Net debt represents the financial position of the Town and is the difference between financial assets and liabilities. This information explains the Town’s overall future revenue requirements and its ability to finance activities and meet its obligations.

(c) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development, or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful Life – Years
Land improvements	5 – 20
Buildings and improvements	20 – 40
Information technology	5 – 10
Vehicles	3 - 15
Machinery and equipment:	
Water mains	100
Water values and hydrants	75 – 100
Water Treatment plant	15 – 50
Water meters	20
Wastewater infrastructure:	
Sewer mains	50
Sanitary and storm pump stations	20 – 50
Wastewater Treatment Plant	20 – 50
Sanitary sewage lagoons	30
Transportation infrastructure	
Roads and Bridges	5 – 40

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(c) *Non-financial assets (continued)*

(i) *Tangible Capital Assets (continued)*

The Town has a capitalization threshold of \$5,000 - \$10,000 depending on the asset, so that individual TCAs of lesser value are expensed, unless they are land, construction in progress, or pooled because, collectively, they have significant value, or for operational reasons. Examples of pools are desktop computers and laptop computers.

(ii) *Contribution of tangible capital assets*

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of transfer.

(iii) *Leases*

Leases are classified as capital or operating leases. Leases which transfer substantially the entire benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(d) *Deferred revenue*

Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of financial activities in the year in which it is used for the specific purpose.

(e) *Employee future benefits and other employee benefit plans*

The Town accounts for its participation in the Ontario Municipal Employees Retirement System (“OMERS”), a multi-employer public sector pension fund, as a defined contribution plan. The OMERS plan specifies the retirement benefits to be received by employees based on length of service and pay rates.

Employee benefits include vacation entitlement, sick leave benefits and certain post-employment benefits. Vacation entitlements are accrued as entitlements are earned. Sick leave benefits and other post-employment benefits that accumulate over the period of service provided by the employees are subject to actuarial valuations and are accrued in accordance with the projected benefit method, prorated on service and management’s best estimate of salary escalation and retirement ages of employees, inflation rates, investment returns, health care cost trends and discount rates. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the employee group.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the valuation of taxes and other accounts receivable, the carrying value of tangible capital assets, accruals and employee benefits payable. Actual results could differ from management's best estimates as additional information becomes available in the future.

(g) Taxation and related revenues:

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Town Council, incorporating amounts to be raised for local services and amounts the Town is required to collect on behalf of the Province of Ontario in respect to education taxes. A normal part of the assessment process is the issuance of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town revenues are recorded at the time tax billings are issued. Assessment and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded based upon management's estimate of the outcome taking into consideration historical trends. The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied. Tax revenue is recorded net of reductions, taxes receivable are reported net of an expense for allowance for doubtful accounts. The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

(h) Revenue recognition:

- (i)* Tax levies are recognized as revenue when amounts are levied on the Town's ratepayers.
- (ii)* Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, and stipulations have been met and reasonable estimates of the amounts can be made.
- (iii)* The Town recognizes revenue from fines and penalties on late tax payments and parking fines. These non-exchange transactions have no performance obligations and are recognized at their realizable value when the Town has the authority to claim or retain economic inflows based on a past transaction or event giving rise to an asset.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) *Revenue recognition (continued):*

(iv) Revenue from transactions with performance obligations is recognized when the Town satisfies a performance obligation by providing the promised goods or services to a payor. The performance obligation is evaluated as being satisfied either over a period of time or at a point in time. The Town recognizes revenues from utilities, licenses and permits, certificates, and facility rentals at a point in time, which occurs when the goods and/or services have been provided. In determining the transaction price, the Town measures revenue based on the consideration that is expected to receive in exchange for providing the goods and/or services.

(i) *Accumulated surplus*

Accumulated surplus represents the Corporation's net economic resources. It is an amount by which all assets (financial and non-financial) exceed liabilities. An accumulated surplus indicates that the Corporation has net resources (financial and physical) that can be used to provide future services. An accumulated deficit means that liabilities are greater than assets.

(j) *Financial instruments*

Financial instruments are classified in one of the following categories: (i) fair value; (ii) cost or amortized cost. The Corporation determines the classification of its financial instruments at initial recognition.

Unsecured debentures and other long-term debt are initially recorded at fair value and subsequently measured at amortized cost using the effective interest rate method. Transaction costs related to the issuance of long-term debt are capitalized and amortized over the term of the debt.

Financial Instrument	Measurement Method
Cash and cash equivalents	Cost
Taxes receivable	Cost
Trade and other receivables	Cost
Drainage receivables	Amortized Cost
Bank indebtedness	Cost
Accounts payable and accrued liabilities	Cost
Municipal debt	Amortized Cost

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(j) Financial instruments (continued)

Other financial instruments, including cash and cash equivalents, accounts receivable, taxes receivable, accounts payable and accrued liabilities are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment. The following table provides the carrying amount information of the Town's financial instrument by category.

Upon standard implementation, amortized cost will be measured using the effective interest rate method, as opposed to the straight-line method

Fair value category: The Corporation manages and reports performance for groups of financial assets on a fair-value basis. Investments traded in an active market are reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are recorded as an expense. Unrealized gains and losses on financial assets are recognized in the consolidated statement of remeasurement gains and losses until such time that the financial asset is derecognized due to disposal or impairment. At the time of derecognition, the related realized gains and losses are recognized in the consolidated statement of operations and related balances reverses from the consolidated statement of remeasurement gains and losses. As the Town has no applicable financial instruments recognized at fair value, the Town does not have a Statement of Remeasurement Gains and Losses.

The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act. The fair value of a financial instrument on initial recognition is the transaction price at the trade date, which is the fair value of the consideration given or received. After initial recognition, the fair values of financial instruments that are quoted in active markets are based on bid prices for financial assets held and offer prices for financial liabilities. When independent prices are not available, fair values are determined by using valuation techniques that refer to observable market data. These include comparisons with similar instruments where market observable prices exist, discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.

Amortized cost category: Amounts are measured using the effective interest rate method. The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability (or a group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period, based on the effective interest rate. It is applied to financial assets or financial liabilities that are not in the fair value category.

Cost category: Amounts are measured at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(j) Financial instruments (continued)

All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method. All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the consolidated statement of operations.

(k) Asset Retirement Obligations

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire a tangible capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related tangible capital asset if it is still in productive use. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

(l) Liability for contaminated sites

The Town recognizes a liability associated with the remediation of contaminated sites when a contamination exceeds an environmental standard, the Town has direct or has accepted responsibility for the remediation and a reasonable estimate can be made for the costs to remediate.

(m) Post retirement benefits

The Town provides certain benefits which will require funding in future periods. These benefits include life insurance, extended health and dental benefits for retirees.

The costs of life insurance, extended health and dental benefits are actuarially determined using management's best estimate of salary escalation, insurance and health care cost trends, long-term inflation rates and discount rates.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(m) Post retirement benefits (continued)

For self-insured retirement and other employee future benefits that vest or accumulate over the periods of service provided by employees, health, dental and life insurance benefits for retirees, the cost is actuarially determined using the projected benefits method prorated on service. Under this method, the benefit costs are recognized over the expected average service life of the employee group.

Any actuarial gains and losses related to the past service of employees are amortized over the expected average remaining service life of the employee group.

For those self-insured benefit obligations that arise from specific events that occur from time to time, such as obligations for life insurance and health care benefits for those on disability leave, the cost is recognized immediately in the period the events occur. Any actuarial gains and losses that are related to these benefits are recognized immediately in the period they arise.

2. CHANGE IN ACCOUNTING POLICY

Effective January 1, 2024, the Town adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of revenue under PS 3400 Revenue. The new standard establishes when to recognize and how to measure revenue, and provides the related financial statement presentation and disclosure requirements. Pursuant to these recommendations, the change was applied prospectively, and prior periods have not been restated.

Previously, the Town recorded revenue affected by this standard recorded upon sale of goods or provision of service when collection is reasonably assured. Under the new standard, revenue is differentiated between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions", as described in Note 1.

There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

3. OPERATIONS OF SCHOOL BOARDS AND THE COUNTY OF ESSEX

The taxation, other revenues and expenditures of the school boards and the County of Essex are comprised of the following:

	2024	2023
Taxation and user charges		
School Boards	5,803,204	5,675,120
County	15,445,101	14,188,612
Total amount transferred	21,248,305	19,863,732

4. TAXES RECEIVABLE

Taxes receivables are reported net of allowance for doubtful accounts of \$NIL (2023 - \$NIL). As at December 31, the balances are as follows:

	2024	2023
Taxes receivable	3,722,747	1,514,699
Interest and penalties	233,375	322,251
	3,956,122	1,836,950

5. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISES

The Town has an investment in Essex Power Corporation (“Essex Power”). The investment is comprised of the following:

	2024	2023
2,678,179 Class A voting common shares	2,678,179	2,678,179
254,346 Special shares, Class A non-voting	254,346	254,346
Share of accumulated earnings	3,281,675	3,253,854
	6,214,200	6,186,379

The Town of Amherstburg is a 14.258% shareholder in Essex Power.

The financial statements of Essex Power Corporation were prepared in accordance with International Financial Reporting Standards (IFRS).

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

5. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISES (continued)

Supplementary information:

The following table provides condensed supplementary information for Essex Power as at December 31:

	(thousands of dollars)	
	2024	2023
Cash and cash equivalents	2,724	2,881
Accounts receivable	9,040	10,352
Unbilled revenue	7,151	6,627
Other current assets	3,906	3,460
Property, plant and equipment	90,126	85,190
Intangible assets	6,376	6,127
Right-of-use assets	1,252	1,350
Goodwill	1,623	1,623
Deferred assets	233	38
Note receivable	2,248	2,253
Deferred tax assets	147	158
Regulatory balances	8,200	8,814
Total assets and regulatory balances	133,026	128,873

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

5. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISES (continued)

	(thousands of dollars)	
	2024	2023
Current liabilities	25,083	21,316
Long-term debt	35,368	38,642
Post employment benefits	2,667	2,578
Deferred tax liabilities	5,875	5,802
Other non-current liabilities	14,912	12,815
Total liabilities	83,905	81,153
Share capital	19,667	19,667
Retained earnings	20,702	20,528
Net assets attributable to external Limited Partners	1,638	1,825
Accumulated other comprehensive income	2,162	2,178
Total Equity	44,169	44,198
Regulatory balances	4,952	3,522
Total liabilities, equity and regulatory balances	133,026	128,873
Total revenues	108,621	100,321
Total expenses	(102,786)	(92,412)
Finance costs	(1,111)	(1,135)
Income tax expense	(554)	(680)
Net movement in regulatory balances, net of tax	(2,014)	(3,875)
Other comprehensive income	(16)	21
Total comprehensive income for the year	2,140	2,240

Due to the ownership in Essex Power, the Town would be responsible for their related commitments and contingencies. These can be found within the standalone financial statements of Essex Power.

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

6. TANGIBLE CAPITAL ASSETS

(a) Contributed tangible capital assets

The Town records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or of the transfer of risk and responsibility. Typical examples are roadways and, water and sewer lines installed by a developer as part of a subdivision agreement. The total value of transfers in 2024 were \$1,458,411 (2023 - \$10,719,523).

(b) Tangible capital assets recognized at nominal value

Where an estimate of fair value could not be made, the tangible capital asset is recognized at a nominal value.

(c) Capitalization of interest

The Town has a policy of capitalizing borrowing costs incurred when financing the acquisition of a tangible capital asset, for those interest costs incurred up to the date the asset goes into use. Total interest capitalized in 2024 was \$nil (2023 - \$nil).

7. MUNICIPAL DEBT

(a) Total long – term debt incurred by the Town and those incurred on behalf of municipal enterprises and benefiting landowners and outstanding at the end of the year amount to:

	2024	2023
Total long-term liabilities incurred by the Town and those incurred on behalf of the municipal enterprises and benefiting landowners and outstanding at the end of the year amount to:	23,789,132	25,925,683
Amount to be recovered from benefitting landowners and user rates	(19,561,831)	(21,648,733)
	4,227,301	4,276,950

(b) Of the long-term debt reported in (a), the interest rates range from 0.0% to 7.5%

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

7. MUNICIPAL DEBT (continued)

(c) Of the long-term debt reported in (a), the following are the years of repayment:

2025	2,097,985
2026	2,178,896
2027	2,263,137
2028	2,350,791
2029	2,442,101
2030 and thereafter	12,456,223
	<u>23,789,132</u>

(d) The long-term liabilities in (a) issued in the name of the Town have received approval of the Ontario Municipal Board (or approval by private legislation) for those approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs.

Total charges for the year for net long-term debt are as follows:

	<u>2024</u>	<u>2023</u>
Principal payments	2,025,912	2,058,566
Interest	998,498	1,079,090
	<u>3,024,411</u>	<u>3,137,656</u>

8. POST EMPLOYMENT BENEFITS

The Town pays certain benefits on behalf of its retired employees. The most recent actuarial valuation was prepared as at December 31, 2023 and has been projected to December 31, 2024. Information about the Town's defined benefit plans is as follows:

	<u>2024</u>	<u>2023</u>
Accrued benefit liability, January 1	18,038,400	18,323,300
Expenses for the year:		
Current service cost	117,200	193,300
Interest	450,800	566,200
Amortization of actuarial gains	(848,000)	(474,800)
Benefits paid	(511,700)	(569,600)
Accrued benefit liability, December 31	17,246,700	18,038,400
Unamortized actuarial gains	(5,668,300)	(7,011,200)
Accrued benefit obligation, December 31	11,578,400	11,027,200

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

8. POST EMPLOYMENT BENEFITS (continued)

The main actuarial assumptions employed for the valuations are as follows:

	<u>2024</u>	2023
Discount rate	3.81%	4.14%
Dental	5.55%	5.55%
Health care:		
Initial	4.32%	4.32%
Ultimate reached in 2043	3.24%	3.24%

9. PENSION AGREEMENTS

The Town belongs to the Ontario Municipal Employee Retirement Fund (“OMERS”) which is a multi-employer plan on behalf of members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The Town contributed \$1,087,142 (2023 - \$794,207) during the year and this amount is included in the Consolidated Statement of Financial Activities. No pension liability for this type of plan is included in the Town’s Consolidated Statement of Financial Position.

The last available report for the OMERS plan was December 31, 2024. At that time the plan reported an actuarial fund deficit \$2.91 billion (2023 - \$4.20 billion actuarial deficit), and actuarial value adjustment of net assets of \$1.41 billion deficit (2023 – \$3.37 billion surplus) for a net deficit \$4.32 billion (2023 – \$7.57 billion deficit). The ongoing adequacy of the current contribution rates will need to be monitored as declines in the financial markets may lead to increased future funding requirements.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

10. SEGMENT INFORMATION

The Town provides a wide range of services to its citizens. On Schedule 5, consolidated revenues and expenses have been presented on a segmented basis. Municipal services have been segmented by grouping activities with similar service objectives. Revenue directly related to each service has been allocated to its respective segment. Municipal taxation revenue has been allocated based on the percentage of total budgeted expenditures. The segments are defined as follows;

General Government

General government consists of governance, corporate management and program support. It includes the offices of Council, Chief Administrative Officer, Information Technology, Financial and Clerk Services.

Protection to Persons and Property

Protection to persons and property includes fire and police services

Transportation

Transportation services refer to the operations of the Public Works Department which is responsible for road maintenance, winter control and street lighting.

Environmental

Environmental services include the distribution and treatment of water, the collection and treatment of waste water and storm water, and the collection and disposal of garbage.

Recreation & Culture

Recreation & culture services refer to the operations of municipally owned recreational facilities, parks, arena and community centres. It also includes the delivery of recreational and cultural programming.

Planning & Development

Planning & development includes planning, building, by-law enforcement and animal control.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

11. ASSET RETIREMENT OBLIATIONS

The Town's financial statements include an asset retirement obligation for the remediation of asbestos and other designated substances contained within buildings. The related asset retirement costs are being amortized on a straight-line basis. The estimate of the liability represents the fair value for the remediation of the asbestos which is expected to be settled at the end of the building's useful life.

The carrying amount of the liability at December 31, 2024 is \$500,000

Note that the total amount of the liability may change due to changes in estimates noted above, such as the estimated total undiscounted future expenditures and expected remediation date.

12. EXPENSES BY OBJECT

Total operating expenditures on the consolidated statement of financial activities are as follows:

	<u>2024</u>	<u>2023</u>
Salaries and employee benefits	15,614,818	14,573,376
Materials, goods, services and utilities	15,406,844	12,258,731
Contracted services	11,285,754	9,281,746
Interest on long-term debt	968,788	1,026,150
Rent and financial expenses	(192,446)	192,878
External transfers	60,000	62,703
Amortization	10,621,822	10,271,938
	53,765,580	47,667,522

13. BANK INDEBTEDNESS

Demand operating line:

The Town has a demand operating line of credit with its banker WFCU. Credit is available to a maximum of \$7,000,000 and bears interest at prime less 0.875%. All amounts under this facility are repayable immediately on demand by WFCU, and this facility may be terminated in whole or in part by WFCU at any time. The balance at year end is \$nil (2023 - \$nil). The line is offered on an unsecured basis.

Drainage line of credit

The Town has a drainage line of credit with WFCU to a maximum of \$2,000,000 and bears interest at prime less 0.875%. The balance at year end is \$940,230 (2023 - \$941,481).

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

14. CONTRACTURAL OBLIGATIONS AND COMMITMENTS

a) Ontario Clean Water Agency

In accordance with a service agreement entered into by the Town with the Ontario Clean Water Agency (the "Agency"), the primary sewage system is operated by the Agency. The Town is obligated to meet all operating costs and repay the long-term liabilities related to these projects.

b) Police Services

Effective January 1, 2019, the Corporation contracted out its Police Services to the Corporation of the City of Windsor, for a five-year term, renewal every five years. The contract was renewed for 2024 through 2028. Estimated fees for contracted services for the next fiscal year are as follows:

	<u>Operating costs</u>	<u>Capital costs</u>	<u>Total commitment</u>
2025	5,955,219	340,102	6,295,321

c) AWTP Reservoir

The Town has contracted with Amico Design Build Inc. for the construction project related to the WTP Reservoir in the amount of \$15,181,876 excluding HST. This project is expected to commence February 2025, with completion by September 2026.

d) George & Seymour Street Sanitary Sewer Replacement

The Town has contracted with D'Amore Construction (2000) Ltd for the construction project related to the George & Seymour Street Sanitary Sewer Replacement in the amount of \$3,647,824 excluding HST. This project is expected to commence February 2025, with completion by July 2026.

e) Fire Hall

The Town has contracted with Niacon Ltd for the construction project related to the Fire Hall in the amount of \$9,883,105 excluding HST. This project commenced in August 2024, with expected completion by March 2026.

15. CONTINGENT LIABILITIES

From time to time, the Town is subject to claims and other lawsuits that arise in the ordinary course of business, some of which may seek damages in substantial amounts. Liability for any claims and lawsuits are recorded to the extent that the probability of a loss is likely and it is estimable.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

16. BUDGET DATA

Budget data presented in these consolidated financial statements are based upon the 2024 operating and capital budget approved by Council. The chart below reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	Town Approved Budget	PSAB Adjustment & Consolidated Entities	Budget per Financial Statements
	\$	\$	\$
General revenues	61,703,641	(2,121,629)	59,582,012
General expenses	(61,703,641)	5,491,593	(56,212,048)
Non Statement of Operations Transactions:			
Capital expenditures	12,863,712	(12,863,712)	-
Reserve transfers	(12,924,435)	12,924,435	-
Annual surplus (deficit)	(60,723)	3,430,687	3,369,964

17. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

Unless otherwise noted it is management's opinion that the Town is not exposed to significant risks. There have not been any changes from the prior year in the Town's exposure to risk or the policies, procedures and methods it uses to manage and measure the risk.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Town is exposed to credit risk through its cash, trade and other receivables, loans receivable and long-term receivables. There is a possibility of non-collection of its trade and other receivables. The majority of the Town's receivables are from rate payers and government entities. The Town mitigates its exposure to credit loss by placing its cash with major financial institutions.

Accounts receivable credit risk is resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions.

The Town manages its credit risk by limiting the amount of days aged in accounts receivable before appropriate action is taken.

The Town's maximum exposure to credit risk at the financial statement date is the carrying value of accounts receivable and other accounts receivable as presented on the statement of financial position.

CORPORATION OF THE TOWN OF AMHERSTBURG

Notes to the Consolidated Financial Statements

Year ended December 31, 2024

17. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (continued)

At year end, the amounts outstanding for the Town's accounts receivable are as follows:

	2024					Total
	Current	31-60 days	61-90 days	91-120 days	Over 120 days	
Government receivable	1,558,716	-	-	-	1,015,061	2,573,776
Accounts receivable	2,273,055	27,369	213,702	463,572	72,931	3,050,629
Taxes receivable	-	-	-	-	3,956,122	3,956,122
Long-term receivables	-	-	-	-	5,096,158	5,096,158
Total	3,831,771	27,369	213,702	463,572	10,140,272	14,676,686

	2023					Total
	Current	31-60 days	61-90 days	91-120 days	Over 120 days	
Government receivable	1,015,061	-	-	-	-	1,015,061
Accounts receivable	2,302,119	17,389	62,812	243,805	40,347	2,666,471
Taxes receivable	-	-	-	-	1,836,950	1,836,950
Long-term receivables	-	-	-	-	4,221,155	4,221,155
Total	3,317,180	17,389	62,812	243,805	6,098,452	9,739,637

Liquidity risk

Liquidity risk is the risk that the Town will encounter difficulty in meeting obligations associated with financial liabilities. The Town is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, deferred revenue, other non-current liabilities, and net long-term liabilities.

The Town manages this risk by establishing budgets and funding plans to fund its expenses and debt payments. The Town also maintains certain credit facilities, which can be drawn upon as needed.

The following tables sets out the expected maturities (representing undiscounted contractual cash-flow of financial liabilities):

	2024			Total
	Within 1 year	1-5 years	Over 5 years	
Accounts payable and accrued charges	7,892,319	1,504,586	-	9,396,905
Deferred revenue	-	28,045,202	-	28,045,202
Other current liabilities	-	940,230	-	940,230
Net long-term liabilities	-	-	42,006,159	42,006,159
Total	7,892,319	30,490,018	42,006,159	80,388,496

CORPORATION OF THE TOWN OF AMHERSTBURG
Notes to the Consolidated Financial Statements
Year ended December 31, 2024

17. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (continued)

	2023			Total
	Within 1 year	1-5 years	Over 5 years	
Accounts payable and accrued charges	5,447,346	2,422,255	-	7,869,601
Deferred revenue	-	25,669,991	-	25,669,991
Other current liabilities	-	941,481	-	941,481
Net long-term liabilities	-	-	44,966,518	44,966,518
Total	5,447,346	29,033,727	44,966,518	79,447,591

Interest rate risk

Interest rate risk is the risk of potential loss caused by fluctuations in fair value of cashflow of financial instruments due to the changes in market interest rates. The Town is exposed to this risk through its interest-bearing investments. The Town manages this risk through investing in fixed-rate securities of short to medium term maturity and plans to hold the securities to maturity.

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Schedule of Tangible Capital Assets

Schedule 1

Year ended December 31, 2024

	General											Totals	
	Land	Land improvements	Buildings and improvements	Information Technology	Vehicles	Machinery and Equipment	Water	Wastewater	Storm Sewers	Transportation	Construction in progress	2024	2023
Cost:													
Balance, beginning of year	\$ 7,634,503	\$ 9,451,351	\$ 35,227,811	\$ 1,571,203	\$ 6,363,295	\$ 4,225,244	\$ 116,953,925	\$ 108,994,797	\$ 61,652,306	\$ 134,565,304	\$ 22,178,596	\$ 508,818,335	\$ 483,305,459
Add: Additions during the year	-	401,315	-	-	1,215,340	762,063	880,803	789,669	509,778	62,526	13,488,200	18,109,693	26,975,114
Less: Disposals during the year	26,483	-	-	-	198,296	-	-	-	-	-	2,591,620	2,816,399	1,462,238
Less: Other	-	-	-	-	-	-	-	-	-	68,282	-	68,282	-
Balance, end of year	7,608,020	9,852,666	35,227,811	1,571,203	7,380,339	4,987,307	117,834,728	109,784,466	62,162,084	134,559,548	33,075,177	524,043,347	508,818,335
Accumulated amortization:													
Balance, beginning of year	-	5,902,843	19,005,953	1,237,763	4,742,160	2,135,528	38,768,437	32,261,320	34,306,404	94,089,085	-	232,449,493	222,279,264
Add: amortization during the year	-	451,716	1,591,569	78,400	496,090	345,037	1,384,705	1,926,057	1,151,616	3,196,630	-	10,621,822	10,271,938
Less: accumulated amortization on disposals	-	-	-	-	198,296	-	-	-	-	-	-	198,296	101,709
Balance, end of year	-	6,354,559	20,597,522	1,316,163	5,039,954	2,480,565	40,153,142	34,187,378	35,458,021	97,285,715	-	242,873,019	232,449,493
Tangible capital assets	\$ 7,608,020	\$ 3,498,107	\$ 14,630,289	\$ 255,040	\$ 2,340,385	\$ 2,506,742	\$ 77,681,585	\$ 75,597,088	\$ 26,704,064	\$ 37,273,832	\$ 33,075,177	\$ 281,170,328	\$ 276,368,842

	General Government	Protection to Persons and Property	Transportation Services	Environmental Services	Recreation and Culture	Planning and Development	Total 2024	Total 2023
	Cost:							
Balance, beginning of year	\$ 9,281,849	9,967,872	151,886,057	294,450,985	43,050,161	181,411	508,818,335	483,305,459
Add: Additions during the year	135,183	1,951,681	8,918,990	4,334,099	2,688,565	81,176	18,109,693	26,975,115
Less: Disposals during the year	34,490	574,104	932,541	386,333	862,196	26,737	2,816,399	1,462,238
Less: Other	692,000	-	68,282	(692,000)	-	-	68,282	-
Balance, end of year	8,690,542	11,345,449	159,804,224	299,090,751	44,876,530	235,850	524,043,347	508,818,336
Accumulated amortization:								
Balance, beginning of year	2,004,612	5,963,110	98,040,123	105,914,794	20,456,782	70,073	232,449,493	222,279,265
Add: amortization during the year	255,847	355,640	3,580,532	4,565,298	1,854,856	9,649	10,621,822	10,271,938
Less: accumulated amortization on disposals	-	-	73,871	64,074	33,615	26,737	198,296	101,709
Balance, end of year	2,260,458	6,318,749	101,546,784	110,416,018	22,278,023	52,985	242,873,019	232,449,494
Net book value of tangible capital assets	\$ 6,430,084	5,026,700	58,257,440	188,674,732	22,598,507	182,865	281,170,328	276,368,842

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Schedule of Deferred Revenue

Schedule 2

Year ended December 31, 2024

	Balance December 31, 2023	Interest earned	Contributions received	Revenue earned- capital	Balance December 31, 2024
Development charges	\$ 19,631,076	\$ 1,180,156	2,828,353	\$ (1,336,878)	\$ 22,302,707
Federal gas tax	1,241,560	110,731	1,200,850	(747,256)	1,805,885
Grants	4,797,355	189,442	5,263,862	(6,315,078)	3,935,581
Other	-	-	1,029	-	1,029
	<u>\$ 25,669,991</u>	<u>\$ 1,480,329</u>	<u>\$ 9,294,094</u>	<u>\$ (8,399,212)</u>	<u>\$ 28,045,202</u>

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Schedule of Reserves and Reserve Funds

Schedule 3

Year ended December 31, 2024

	Balance December 31, 2023	Interest earned	Transfer from (to) operations	Transfer to capital	Transfer from Accum Surplus	Balance December 31, 2024
Reserve funds:						
General	\$ 11,257,173	\$ 640,617	\$ 5,616,258	\$ (3,912,382)	\$ -	\$ 13,601,666
Parking Reserve Fund	22,184	(103)	(185)	-	-	21,896
Parkland Dedication Reserve	922,737	(4,284)	101,774	(30,224)	-	990,003
Post Retirement Benefits	785,031	47,527	138,507	-	-	971,065
Ranta Memorial Park Bequest Reserve	172,577	10,796	-	(2,088)	-	181,285
Tree Planting Reserve	24,600	(114)	50,078	-	-	74,564
Watermain	514,209	30,415	-	-	-	544,624
	13,698,511	724,854	5,906,432	(3,944,694)	-	16,385,103
General rated reserves:						
AODA Compliance	161,173	(748)	75,000	(106,615)	-	128,810
Building Capital Reserve	102,045	(474)	-	-	-	101,571
Building Service Operations Reserve	819,550	(3,805)	645,987	-	-	1,461,732
Co-An park capital	47,165	(219)	15,000	(26,762)	-	35,184
Contingency Reserve	760,372	(3,530)	118,600	(61,443)	-	813,999
Commemorative Program Reserve	1,663	(8)	(1,656)	-	-	-
CIP Reserve	317,455	(1,474)	-	-	-	315,981
Developer deposits reserve	19,231	(89)	-	-	-	19,142
Elections Reserve	115,557	(536)	40,000	-	-	155,021
Employee related	305,138	(1,417)	50,000	-	-	353,721
Events Reserve	2,456	(11)	-	-	-	2,445
Fire	175,485	(815)	(3,490)	(14,359)	-	156,821
Fleet Reserve	1,468,774	(6,819)	604,173	(642,555)	-	1,423,573
Information Technology Reserve	521,586	(2,421)	114,802	(66,344)	-	567,623
Insurance Reserve	502,661	(2,334)	(5,533)	-	-	494,794
Libro Reserve	160,084	(743)	42,861	-	-	202,201
Litigation Reserve	164,757	(765)	25,000	-	-	188,992
Municipal Drain Reserve	1,417,721	(6,582)	180,720	(505,345)	-	1,086,514
New Capital	1,312,354	(6,093)	776,100	(466,771)	-	1,615,591
Parks	1,491,638	(6,925)	94,799	(181,479)	-	1,398,034
Planning Study Reserve	25,000	(116)	40,000	(1,033)	-	63,850
Plans & Studies Reserve	315,569	(1,465)	45,000	(90,005)	-	269,099
Police Reserve	653,111	(3,032)	40,000	(32,414)	-	657,665
Risk Management Reserve	56,562	(263)	-	-	-	56,299
Street Lights	61,699	(286)	12,000	-	-	73,413
Tax stabilization	2,037,512	(9,459)	298,161	(1,035,962)	-	1,290,251
Transit	1,714	(8)	-	-	-	1,706
Winter control	90,500	(420)	-	-	-	90,080
Working capital	1,014,217	(4,708)	(41,883)	(29,191)	-	938,434
	14,122,749	(65,564)	3,165,640	(3,260,279)	-	13,962,547
Water and wastewater reserves:						
Wastewater Working Capital	6,127,692	469,095	2,397,237	(889,946)	-	8,104,077
Water Working Capital	5,651,073	374,348	1,827,617	(2,036,990)	-	5,816,049
	11,778,765	843,443	4,224,854	(2,926,936)	-	13,920,126
Donation reserves:						
Donations	54,128	-	13,151	-	-	67,279
Brick fund	20,986	4,738	-	-	-	25,724
	75,114	4,738	13,151	-	-	93,003
	25,976,628	782,617	7,403,646	(6,187,215)	-	27,975,676
	\$ 39,675,139	\$ 1,507,471	\$ 13,310,078	\$ (10,131,909)	\$ -	\$ 44,360,779

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Schedule of Accumulated Surplus

Schedule 4

Year ended December 31, 2024, with comparative information for 2023

	2024	2023
Reserve and reserve funds:		
Reserve funds (Schedule 3)	\$ 16,385,103	\$ 13,698,511
Reserves (Schedule 3)	27,975,676	25,976,628
	<u>44,360,779</u>	<u>39,675,139</u>
Surpluses:		
Tangible capital assets	281,170,328	276,368,842
Investment in Essex Power Corporation	6,214,200	6,186,379
General revenue fund surplus	1,675,698	895,482
Unfunded:		
Employee future benefit obligations	(17,246,700)	(18,038,400)
Asset retirement obligations	(500,000)	(500,000)
Long-term debt	(23,789,132)	(25,925,683)
	<u>247,524,394</u>	<u>238,986,620</u>
Accumulated surplus	<u>\$ 291,885,174</u>	<u>\$ 278,661,759</u>

THE CORPORATION OF THE TOWN OF AMHERSTBURG

Consolidated Schedule of Segment Disclosures

Schedule 5

Year ended December 31, 2024, with comparative information for 2023

	General Government	Protection to persons and property	Transportation services	Environmental services	Recreation and cultural services	Planning and development	2024 Consolidated	2023 Consolidated
Revenues:								
Taxation	\$ 32,579,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,579,433	\$ 29,566,127
User charges	191,805	99,414	265,779	15,046,913	954,019	281,038	16,838,968	16,202,487
Government transfers	1,482,632	95,936	7,139,425	153,912	77,253	37,701	8,986,858	8,085,729
Other	3,852,160	31,386	1,525,710	797,920	917,875	1,458,685	8,583,735	16,394,051
	38,106,030	226,736	8,930,914	15,998,745	1,949,146	1,777,424	66,988,995	70,248,394
Expenditures:								
Salaries, wages and employee benefits	3,699,237	2,642,606	2,021,996	1,405,560	3,776,929	2,068,489	15,614,818	14,573,376
Materials, goods, services, utilities	3,295,232	640,482	4,595,397	4,266,944	2,264,426	344,364	15,406,844	12,258,731
Contracted services	262,982	6,299,756	39,288	4,575,860	-	107,869	11,285,754	9,281,746
Interest on long-term debt	-	140	117,338	649,622	201,687	-	968,788	1,026,150
Rents and financial expenses	(192,446)	-	-	-	-	-	(192,446)	192,878
External transfers	60,000	-	-	-	-	-	60,000	62,703
Amortization	255,847	355,640	3,580,532	4,565,298	1,854,856	9,649	10,621,822	10,271,938
	7,380,851	9,938,625	10,354,551	15,463,284	8,097,898	2,530,371	53,765,580	47,667,522
							53,733,786	
							31,794	
	\$ 30,725,179	\$ (9,711,889)	\$ (1,423,638)	\$ 535,461	\$ (6,148,752)	\$ (752,947)	\$ 13,223,415	\$ 22,580,872